

Lancaster County Council Administration Committee

Thursday, September 15, 2016

**County Council Conference Room  
Council Administration Building  
101 N. Main Street  
Lancaster, SC 29720**

1. **Call to Order – Committee Chair Brian Carnes** **5:00 p.m.**
  
2. **Approval of the agenda** *[deletions and additions of non-substantive matters]*
  
3. **Minutes of the August 11, 2016 meeting – pgs. 2-4**
  
4. **Citizens Comments**
  
5. **Discussion / Action Items**
  - a. Budget Amendments. *Steve Willis and Jeff Catoe*
    - Recycling Center – *pg. 5*
    - Animal Shelter – *pg. 6*
    - Engineering Staff – *pg. 7*
    - Zoning Office – *demolition budget*
  
  - b. HOPE – future plans. *Hope Board*
  
  - c. Capital Improvements Program 2017-2026. *Steve Willis – pgs. 8-104*
  
  - d. Budget Report. *Kimberly Hill – pgs. 105-120*
  
  - e. Roll back taxes and Agricultural uses. *Brad Carnes – pgs. 121-123*
  
  - f. Discussion of an ordinance to limit rescinding of motions. *John Weaver*

6. **Adjournment**

***Anyone requiring special services to attend this meeting should contact 285-1565 at least 24 hours in advance of this meeting. Lancaster County Council Administration Committee agendas are posted at the Lancaster County Administration Building and are available on the Website: [www.mylancastersc.org](http://www.mylancastersc.org)***



MINUTES OF THE LANCASTER COUNTY COUNCIL ADMINISTRATION  
COMMITTEE  
COUNTY ADMINISTRATION BUILDING  
COUNCIL CONFERENCE ROOM  
101 N. MAIN STREET, LANCASTER

Members of the Lancaster County Council Administration Committee

Brian Carnes, Committee Chairman – District 7  
Bob Bundy, Council Member – District 3  
Charlene McGriff, Council Member – District 2

**DRAFT**

**Thursday, August 11, 2016**

The Committee Members present were Brian Carnes, Bob Bundy and Charlene McGriff. Also present was Steve Willis, John Weaver, Veronica Thompson, Kimberly Hill, and Debbie Hardin other spectators. A quorum of the Lancaster County Council Administration Committee was present for the meeting.

The following press was notified of the meeting by e-mail or by fax in accordance with the Freedom of Information Act: Lancaster News, Kershaw News Era, The Rock Hill Herald, Fort Mill Times, Cable News 2, Channel 9 and the local Government Channel. The agenda was also posted in the lobby of the County Administration Building the required length of time and on the county website.

**Call to Order**

Chairman Brian Carnes called the meeting to order at 4:30 p.m.

**Approval of the Agenda**

Charlene McGriff moved to approve the agenda. Passed 3-0.

**Minutes of the July 14, 2016 meeting**

Bob Bundy moved to approve the minutes of the July 14, 2016 meeting. Passed 3-0.

**Citizen Comments**

There were no citizens that spoke during citizens comments.

**Discussion/Action**

*Sun City Carolina Lakes Bond refund and approval of underwriter Resolution and Ordinance*

Mr. Brian Nurick, of Compass Municipal Advisors, and Ms. Frannie Heizer, of McNair Law firm, spoke to the Committee regarding the refinance of the Sun City Bonds. Veronica

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August 11, 2016

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Thompson reminded the Committee that the questions that they had at the previous meeting were how much we were borrowing versus how much we were saving.

Mr. Nurick handed out the attached schedule A, which details the estimated figures of the prior bond payments and new bond payments and the net savings from the refinance. He explained the estimated gross savings would be \$2,052,893 and which represents a present value savings of \$1,377,403. The savings would be a reduction in annual assessment fees that the homeowners would pay. He further explained that they do not refinance until the value of savings is 5% or greater. Our present value of savings is 10.003%. The committee requested that as he is working with this refinance, that the percentage get no lower the 7%.

Mr. Nurick also explained the four different avenues of the refinance that they work through to find the best synopsis for savings:

- Non-rated
- Bond insurance
- Rated - Build America Mutual
- Insured and rated

**DRAFT**

Chairman Carnes requested that if given the green light to proceed and work with Stifel as the underwriter, that information be transmitted to the committee regarding the potential savings percentages so that Council can make informed decisions regarding the refinance.

Bob Bundy moved to proceed to Council with the proposed Resolution and Ordinance. Passed 3-0.

*Haile Gold Mine (Ordinances to transfer the fee agreement and approve the fourth amendment to the joint industrial park and fee agreement)*

John Weaver explained that the Ordinance to transfer the fee agreement and fourth amendment to the fee agreement will approve the sale to the new purchaser; approve the new purchaser accepting the terms of the fee agreement and adds property to the fee agreement with a few minor changes. He further explained that the Ordinance approving the fourth amendment to the agreement for the joint industrial and business park would add properties to the joint industrial park. This ordinance will also be considered by Chester County.

David Thomas, of Haile Gold Mine, provided a map of the Haile Operations, FILOT Amendments (the map is attached to these minutes for reference as schedule B).

Charlene McGriff moved to forward to Council with a positive recommendation. Passed 3-0.

*LCI-Lineberger – Resolution and Amendment to the Fee Agreement*

John Weaver reported that the Resolution allows the wholly owned corporation to be included into the fee agreement.

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August 11, 2016

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Bob Bundy moved to forward this item to Council with a positive recommendation. Passed 3-0.

*Next steps in the County's budgeting strategy*

Kimberly Hill presented to the Committee a five-year plan for the budget process. She noted that she is looking for feedback because if we travel down the path to make changes in the process it will take the work of Council and staff to see it through.

The Committee members suggested that Ms. Hill present this plan to the I&R Committee and Public Safety Committee as well as staff.

**Executive Session**

**DRAFT**

Brian Carnes moved to go into Executive Session to hear a proposed contractual arrangement. Passed 3-0.

Charlene McGriff moved to go out of Executive Session. Passed 3-0.

John Weaver stated during the course of Executive Session the Committee discussed a proposed contractual arrangement where there were no votes taken and no motions made.

Upon returning to open session there was, no action taken on the items discussed during Executive Session.

**Adjournment**

Charlene McGriff moved to adjourn the meeting. Seconded by Bob Bundy. Passed 3-0.

Respectfully Submitted:

Approved by Committee Chair

Debbie C. Hardin  
Clerk to Council

\_\_\_\_\_  
Brian Carnes, Committee Chair

## Agenda Item Summary

Ordinance # / Resolution#:

Contact Person / Sponsor: Jeff Catoe

Committee: Administrative

Department: Public Services

Date Requested to be on Agenda: September 15, 2016

### **Issue for Consideration:**

Indian Land Recycling Center

### **Points to Consider:**

To date, Public Works has completed the rough grading and dirt moving. It is time to bring a contractor to complete

### **Funding and Liability Factors:**

\$335,000 has been budgeted. Bid was over \$1 million, but in house work has cut the price at least by \$350,000.

### **Council Options:**

Information only to present current situation and alternatives are as follows:

- 1) Move forward with Public Works completing center. The issues here are time and lack of staff. It will be 2017 before we can complete the job in house.
- 2) Move forward with LCI and amend budget for project shortfall.

### **Recommendation:**

Move forward with contractor ASAP. This center needs to be open this year, as Foxhole passes expire December 31, 2016.

## Agenda Item Summary

Ordinance # / Resolution#:

Contact Person / Sponsor: Jeff Catoe

Committee: I&R

Department: Public Services

Date Requested to be on Agenda: September 13, 2016

### **Issue for Consideration:**

Animal Shelter additional position

### **Points to Consider:**

To date, the Animal Shelter budget for overtime is nearly depleted. Even with the new staff member, both are still working over 40 hours per week.

### **Funding and Liability Factors:**

Position would need to be budgeted for this FY. It is not in current budget.

### **Council Options:**

Information only to present current situation and alternatives are as follows:

- 1) Move forward with adding an additional person. This should free up Animal Shelter Manager to work more on administration, and cut the overtime down to a manageable level.
- 2) Do not add employee and work through next FY budget process.

### **Recommendation:**

Move forward with additional position. Strides are being made to upgrade the Animal Shelter and services. Manager needs to be freed up to continue the positive direction forward.

## Agenda Item Summary

Ordinance # / Resolution#:

Contact Person / Sponsor: Jeff Catoe

Department: Public Services

Date Requested to be on Agenda: September 13, 2016

### **Issue for Consideration:**

Engineering staff proposal

### **Points to Consider:**

To date, only 3 candidates have applied for the Engineer position posted July 9, 2016. Of the three only 1 is a current licensed PE in GA. We have posted the position in local and national publications. With no staff, it may be difficult to fill this position in a timely manner.

### **Funding and Liability Factors:**

Engineer position is budgeted in current budget. Stormwater fees will not be collected until next year, so funding would be from general fund.

### **Council Options:**

Information only to present current situation and alternatives are as follows:

- 1) Move forward with positions, while continuing search for engineer
- 2) Continue search for County Engineer

### **Recommendation:**

Move forward with positions. Certain MS4 deadlines require us to be staffed with proper personnel. If we are not staffed, we need to continue search for engineer, but add additional consulting items to keep MS4 program moving.



## CAPITAL IMPROVEMENTS PROGRAM 2017 – 2026

Recommended for Approval by the  
Lancaster County Planning Commission  
**INSERT DATE HERE**

Adopted by the  
Lancaster County Council  
**INSERT DATE HERE**

**THIS DOCUMENT IS FOR PLANNING PURPOSES ONLY.  
NO FUNDING AUTHORIZATION IS APPROVED BY THE ADOPTION OF THIS DOCUMENT.**

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**LANCASTER COUNTY  
CAPITAL IMPROVEMENTS PROGRAM 2017-2026  
DETAILED SUMMARY**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Heavy Aircraft Apron	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -	\$ -
Terminal	\$ 7,830,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,830,000
Maintenance Hangar/Shop	\$ 1,900,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,900,000
8-unit Shade Port with 8-unit T-Hangar	\$ 3,600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,600,000
Medical Building	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Software upgrade	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -
HVAC units	\$ 125,000	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Handheld Field Units	\$ 17,100	\$ -	\$ -	\$ 8,550	\$ -	\$ -	\$ 8,550
Key card gate	\$ 35,000	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -
Parking lot paving	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Ambulances	\$ 4,550,000	\$ 500,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 2,250,000
EMS Stations Construction / Relocation	\$ 3,066,000	\$ -	\$ 511,000	\$ -	\$ -	\$ -	\$ 2,555,000
Generators	\$ 200,000	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 100,000
QRVs / Vehicles	\$ 200,000	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ 100,000
Training Equipment	\$ 200,000	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 100,000
Financial Management Software	\$ 500,000	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -

**LANCASTER COUNTY  
CAPITAL IMPROVEMENTS PROGRAM 2017-2026  
DETAILED SUMMARY**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Fire Service Pickup / Brush Truck program	\$ 1,045,000	\$ 55,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 550,000
Fire Apparatus Countywide Purchase	\$ 6,635,199	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,635,199
Burn Training Facility Building	\$ 5,750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,750,000
Fire Training Props - (NEW)	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 80,000
Fire Station Construction / Renovation - (NEW)	\$ 16,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,300,000
Fire Station Backup Generators - (NEW)	\$ 260,000	\$ -	\$ 26,000	\$ 26,000	\$ 26,000	\$ 26,000	\$ 156,000
Mobile Data Terminals in Fire Engines - (NEW)	\$ 90,000	\$ -	\$ -	\$ 42,000	\$ -	\$ -	\$ 48,000
Ladder Truck Replacement	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000
Aerial Fire Apparatus - (NEW)	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Emergency Operations Center - Storage Facility - (NEW)	\$ 26,250	\$ -	\$ 26,250	\$ -	\$ -	\$ -	\$ -
Emergency Operations Center - Roof Replacement	\$ 287,740	\$ -	\$ -	\$ -	\$ 287,740	\$ -	\$ -
Emergency Operations Center - Loading Dock Extension - (NEW)	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -
Large Generators for Emergency Shelters - (NEW)	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Mobile Command Post for Emergency Services	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 900,000
<b>Vehicles</b>	<b>\$ 2,119,000</b>	<b>\$ 319,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 1,000,000</b>
<b>Pictometry</b>	<b>\$ 600,000</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ 300,000</b>
<b>Headquarters Library</b>	<b>\$ 8,000,000</b>	<b>\$ 8,000,000</b>	<b>\$ -</b>				
<b>Kershaw Branch Library (Alterations/additions)</b>	<b>\$ 1,329,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,329,000</b>
<b>Del Webb Library at Indian Land (Addition)</b>	<b>\$ 614,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 614,000</b>
<b>IT Improvements</b>	<b>\$ 1,182,900</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 682,900</b>

**LANCASTER COUNTY  
CAPITAL IMPROVEMENTS PROGRAM 2017-2026  
DETAILED SUMMARY**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Water Tanker Truck (NEW)	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Lowboy Trailer	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,000
Motorized Compaction Tamps	\$ 50,000	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000
Trench Compactor (NEW)	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Sign Duty Pick-up Truck w/ Equipment	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Dump Truck - 5 cubic yard / Single-axle	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Dump Truck - Tandem Axle	\$ 715,000	\$ 155,000	\$ -	\$ -	\$ 140,000	\$ -	\$ 420,000
Flat Deck Trailer - 15 ton	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Portable Asphalt Reclaimer / Grinder (NEW)	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -
120 M Style Motorgrader	\$ 400,000	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
Boom Mower Tractor	\$ 250,000	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ 125,000
Backhoe	\$ 450,000	\$ -	\$ 90,000	\$ -	\$ 90,000	\$ -	\$ 270,000
Vacuum Truck (NEW)	\$ 400,000	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
Mini-excavator with attachments	\$ 130,000	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ 65,000
Public Works Complex Development	\$ 3,500,000	\$ -	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -
Bridge Structures - Countywide	\$ 4,500,000	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000	\$ 2,500,000
Contracted Asphalt Repairs - Countywide	\$ 1,800,000	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000
Work Order Program Upgrade	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -
Stormwater / Crosspipe Maintenance	\$ 500,000	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000
Knuckleboom	\$ 330,000	\$ 165,000	\$ -	\$ -	\$ -	\$ -	\$ 165,000
Roll-off Application Refuse Truck	\$ 300,000	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
Solid Waste Refuse Containers	\$ 260,000	\$ -	\$ 130,000	\$ -	\$ -	\$ -	\$ 130,000
Improvements at Convenience Centers - Countywide	\$ 1,400,000	\$ -	\$ -	\$ 350,000	\$ -	\$ 350,000	\$ 700,000

**LANCASTER COUNTY  
CAPITAL IMPROVEMENTS PROGRAM 2017-2026  
DETAILED SUMMARY**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Lancaster County Sports Complex	\$ 17,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,000,000
Indian Land - Gym / Playground / Picnic / Practice	\$ 5,498,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,498,500
Recreation Center Flooring	\$ 112,000	\$ -	\$ -	\$ 112,000	\$ -	\$ -	\$ -
Playground Renovations	\$ 125,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 75,000
Playgrounds at Recreation Centers	\$ 87,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ 42,000
Buford - Parking Lot / Walking Track	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Springdale - Parking Lot	\$ 131,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 131,400
Park Upgrades Countywide & Land Purchase	\$ 4,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000,000
<b>Subtotal</b>	<b>\$ 27,035,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 112,000</b>	<b>\$ 50,000</b>	<b>\$ 45,000</b>	<b>\$ 27,035,900</b>
Detention Center	\$ 26,921,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,921,000
Vehicles	\$ 4,000,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 2,000,000
Driving/Use of Force Simulator	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000
Armored Personnel Carrier	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Body Cameras	\$ 472,718	\$ -	\$ 154,478	\$ 79,560	\$ 79,560	\$ 79,560	\$ 79,560
<b>Subtotal</b>	<b>\$ 27,783,718</b>	<b>\$ 400,000</b>	<b>\$ 554,478</b>	<b>\$ 479,560</b>	<b>\$ 479,560</b>	<b>\$ 479,560</b>	<b>\$ 27,783,718</b>

**LANCASTER COUNTY  
CAPITAL IMPROVEMENTS PROGRAM 2017-2026  
DETAILED SUMMARY**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Projected Revenues</b>							
Governmental Fund	\$ 10,146,900	\$ 115,000	\$ 501,000	\$ 488,000	\$ 376,000	\$ 391,000	\$ 8,275,900
Capital Fund	\$ 49,510,789	\$ 1,594,000	\$ 1,211,250	\$ 2,695,550	\$ 1,712,740	\$ 2,640,000	\$ 39,857,249
G.O. Bond	\$ 50,315,000	\$ -	\$ 1,535,000	\$ -	\$ 90,000	\$ -	\$ 48,690,000
Capital Sales Tax	\$ 8,000,000	\$ 8,000,000	\$ -	\$ -	\$ -	\$ -	\$ -
Community / Private Funding for Recreation	\$ 6,998,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,998,500
FAA Grant	\$ 10,947,000	\$ -	\$ -	\$ -	\$ 1,350,000	\$ -	\$ 9,597,000
Fire Millage	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Fund Balance and Debt Service	\$ 3,500,000	\$ -	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -
Indian Land Fee	\$ 3,066,000	\$ -	\$ 511,000	\$ -	\$ -	\$ -	\$ 2,555,000
MS4 Fee	\$ 500,000	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000
Park & Recreation Development Fund (PARD)	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000
Park Development Fund	\$ 281,400	\$ -	\$ -	\$ -	\$ 50,000	\$ 25,000	\$ 206,400
SC Aeronautics Grant	\$ 1,091,500	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ 1,016,500
State Funds-Dept. of Public Safety	\$ 472,718	\$ -	\$ 154,478	\$ 79,560	\$ 79,560	\$ 79,560	\$ 79,560
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Zoning Fees	\$ 600,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 300,000
<b>Total Revenues</b>	<b>\$ 165,877,107</b>	<b>\$ 9,269,000</b>	<b>\$ 5,222,250</b>	<b>\$ 7,223,110</b>	<b>\$ 3,173,300</b>	<b>\$ 3,116,000</b>	<b>\$ 100,000,000</b>

## AIRPORT – DEPARTMENTAL SUMMARY

The Federal Aviation Administration (FAA) has approved a Capital Improvements Program for the Lancaster County-McWhirter Field Airport which includes the following projects:

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Heavy Aircraft Apron	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -	\$ -
Terminal	\$ 7,830,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,830,000
Maintenance Hangar/Shop	\$ 1,900,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,900,000
8-unit Shade Port with 8-unit T-Hangar	\$ 3,600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,600,000
<b>Capital Expenditures</b>	<b>\$ 14,830,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>	<b>\$ -</b>	<b>\$ 13,330,000</b>
<b>Capital Revenues</b>							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 2,791,500	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ 2,716,500
FAA Grant	\$ 10,947,000	\$ -	\$ -	\$ -	\$ 1,350,000	\$ -	\$ 9,597,000
SC Aeronautics Grant	\$ 1,091,500	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ 1,016,500
<b>Operating Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Budget Impact</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Title:** Heavy Aircraft Apron  
**Location:** McWhirter Field  
**Type:** Facility Upgrade  
**Priority:** Mid-range

**AIRPORT**  
 Paul Moses, Airport Manager

**Description and Justification:**

The current aircraft parking apron at McWhirter Field has a pavement condition number (PCN) value ranging from 7 to 11 (from SCAC Pavement Study). Runway 6-24 has a PCN of 15 resulting from the concrete overlay completed a few years ago. With this pavement strength and a length of 6000 feet, the runway allows LKR to serve heavier general aviation aircraft such as the Falcon 50, Falcon 900, Falcon 2000, Citation X and Challenger CL-604.

Strengthening of the apron would be expensive, since much of the work would require reconstruction due to grade restraints at hangar doors and pavement tie points. Therefore, a new apron is proposed north of the terminal apron for use by the larger, heavier aircraft and limit the usage of the existing apron to lighter aircraft with Aircraft Classification Number (ACN) values at or below the PCN values for the existing pavements. This new apron would be approximately 300' X 300' to allow parking and maneuvering of several large aircraft simultaneously. In addition, since McWhirter Field is approached by corporate jet owners inquiring about a hangar site, this apron can accommodate two 100' X 100' corporate hangars. The project would include pre-design testing and surveying, preparation of a documented categorical exclusion checklist (as there are no apparent environmental issues), design, bidding and land disturbance permitting. Construction of this apron is planned for 2019/2020, provided discretionary funding is available for such.

<b>Project Costs and Financing Plan:</b>	Lancaster County Capital Fund	\$75,000
	FAA Grant	\$1,350,000
	SC Aeronautics Grant	\$75,000

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Heavy Aircraft Program</b>							
Capital Expenditures	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -	\$ -
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -
FAA Grant	\$ 1,350,000	\$ -	\$ -	\$ -	\$ 1,350,000	\$ -	\$ -
SC Aeronautics Grant	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:**  
Minimal impact anticipated.

**Project Title:** Terminal  
**Location:** McWhirter Field  
**Type:** Facility Upgrade  
**Priority:** Long-range

**AIRPORT**  
 Paul Moses, Airport Manager

**Description and Justification:**

Once the new heavy aircraft apron is constructed, the existing terminal area will be effectively "built out" due to environmental constraints, utility easements and FAA setbacks in this area. Therefore, the outer years involve implementing a new terminal area according to the Airport Layout Plan. In addition to providing additional developable property for McWhirter Field expansion, the new terminal area is more co-located with the Lancaster County Air-Rail Business Park.

<b>Project Costs and Financing Plan:</b>	Lancaster County Capital Fund FAA Grant SC Aeronautics Grant	\$2,441,500 \$4,647,500 \$741,500
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	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Capital Expenditures</b>	\$ 7,830,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,830,000
<b>Capital Revenues</b>							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 2,441,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,441,500
FAA Grant	\$ 4,647,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,647,000
SC Aeronautics Grant	\$ 741,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 741,500
<b>Operating Expenditures</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Revenues</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Budget Impact</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:** T.B.D.

**Project Title:** Maintenance Hangar/Shop  
**Location:** McWhirter Field  
**Type:** Facility Upgrade  
**Priority:** Long-range

**AIRPORT**  
 Paul Moses, Airport Manager

**Description and Justification:**

The maintenance hangar/shop project will support increased future demand resulting from the apron and terminal projects. The new maintenance hangar will be roughly the same size as current building (8,000 s.f.). Existing maintenance building/shop and associated pavements would be demolished and moved approximately 100 feet farther away from the runway centerline.

**Project Costs and Financing Plan:** Lancaster County Capital Fund \$95,000  
 FAA Grant \$1,710,000  
 SC Aeronautics Grant \$95,000

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Maintenance Hangar/Shop</b>							
Capital Expenditures	\$ 1,900,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,900,000
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 95,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 95,000
FAA Grant	\$ 1,710,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,710,000
SC Aeronautics Grant	\$ 95,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 95,000
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:** T.B.D.

**Project Title:** 8-unit Shade Port with 8-unit T-Hangar  
**Location:** McWhirter Field  
**Type:** Facility Upgrade  
**Priority:** Long-range

**AIRPORT**  
 Paul Moses, Airport Manager

**Description and Justification:**

Construction of the shade port and T-hangar will support increased future demand at McWhirter Field. The existing shade port will be demolished and replaced along with a new 8-unit T-Hangar based on Erect-A-Tube 36' wide standard T-Hangar design with 12' tall x 41.5' wide bi-fold doors. The new T-Hangar would be roughly the same footprint as old shade port.

**Project Costs and Financing Plan:** Lancaster County Capital Fund \$180,000  
 FAA Grant \$3,240,000  
 SC Aeronautics Grant \$185,000

Costs are based on a similar 10-unit T-Hangar project at Pelion Airport in 2013.

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Capital Expenditures</b>	\$ 3,600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,600,000
<b>Capital Revenues</b>							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 180,000
FAA Grant	\$ 3,240,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,240,000
SC Aeronautics Grant	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 180,000
<b>Operating Expenditures</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Revenues</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Budget Impact</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:** T.B.D.

**Project Title:** Medical Building  
**Location:** Animal Shelter  
**Type:** Facility Upgrade  
**Priority:** Long-range

**ANIMAL SHELTER**  
 Alan Williams, Director

**Description and Justification:**

The animal shelter serves approximately 240 customers per week and anticipates adding 200 new customers per week over the 10-year planning horizon of the CIP. A new 20 ft. x 30 ft. building will be used for possible spay/neuter treatment of sick/injured animals and euthanasia of animals as needed at the shelter. Currently, animals are euthanized inside the animal shelter in a very small area in a back room. More space is needed to serve current and projected customers, and a location separate from the animal runs inside the shelter is preferred. A medical building will provide more space for humane euthanasia. We have contacted veterinarians that are willing to come to our shelter to perform spay/neuter procedures and examine animals housed at our shelter.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Unspecified Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000

**Projected Operating Budget Impact:** Approximately of \$20,000 per year.

**Project Title:** Software Upgrade  
**Location:** Assessor's Office  
**Type:** Equipment  
**Priority:** Short-range

**ASSESSOR**  
 Brad Carnes, Director

**Description and Justification:**

Due to constant changes in State Law concerning the valuation of real property, our software provider is diligently working to provide an improved package to accommodate our needs. The main goals of the Assessor's office are to generate accurate and fair property valuations and provide that data for tax billing purposes to the Auditor.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -
Capital Revenues							
Governmental Fund	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:** None anticipated.

**Project Title:** HVAC units  
**Location:** Various buildings countywide  
**Type:** Equipment upgrades  
**Priority:** On-going

**BUILDING MAINTENANCE**  
 Daniel Hammond, Superintendent

**Description and Justification:**

Replacement of HVAC units in various county facilities will be done annually on a worst-first basis. Multiple units at the detention facility and Fire Service towers will be among those replaced initially.

**Project Costs and Financing Plan:** Estimated cost ranges from \$5,000 to \$8,000 per unit.

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Capital Expenditures</b>	\$ 125,000	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
<b>Capital Revenues</b>							
Governmental Fund	\$ 125,000	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Capital Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Expenditures</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Revenues</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Budget Impact</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:**

Operating costs should improve for building after new units are installed.

**Project Title:** Handheld Field Units  
**Location:** N/A  
**Type:** Equipment  
**Priority:** Short-range

**BUILDING & ZONING**  
 Steve Yeargin, Director

**Description and Justification:**

Building and Zoning staff work remotely on a daily basis and use handheld field units to record inspections and access records. The lifecycle of a handheld field unit is approximately 5 years.

**Project Costs and Financing Plan:** Turn-key cost of an iPad, case and keyboard is approximately \$950.

\$950 X 9 units = \$8,550.

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Handheld Field Units</b>							
Capital Expenditures	\$ 17,100	\$ -	\$ -	\$ 8,550	\$ -	\$ -	\$ 8,550
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 17,100	\$ -	\$ -	\$ 8,550	\$ -	\$ -	\$ 8,550
Unspecified Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:** Operating

**Project Title:** Keycard Gate  
**Location:** Coroner's office  
**Type:** Safety upgrade  
**Priority:** Mid-range

**CORONER**  
 Mike Morris, County Coroner

**Description and Justification:**  
 Installing a key gate at the parking area behind the Coroner's office will increase security and provide easier access to the morgue area for funeral homes and emergency personnel.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Keycard Gate</b>							
Capital Expenditures	\$ 35,000	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 35,000	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -
Unspecified Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:** None anticipated.

**Project Title:** Parking lot paving  
**Location:** Coroner's office  
**Type:** Safety upgrade  
**Priority:** Long-range

**CORONER**  
 Mike Morris, County Coroner

**Description and Justification:**

The employee parking area is muddy and subject to erosion. Paving this lot will improve the function and appearance of the facility and enhance safety for employees.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Capital Expenditures</b>	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
<b>Capital Revenues</b>							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Unspecified Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Expenditures</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Revenues</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Budget Impact</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:** None anticipated.

**EMERGENCY MEDICAL SERVICE  
DEPARTMENTAL SUMMARY**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Emergency Medical Services</b>							
Ambulances	\$ 4,550,000	\$ 500,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 2,250,000
EMS Stations Construction/Relocation	\$ 3,066,000	\$ -	\$ 511,000	\$ -	\$ -	\$ -	\$ 2,555,000
Generators	\$ 200,000	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 100,000
QRVs / Vehicles	\$ 200,000	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ 100,000
Training Equipment	\$ 200,000	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 100,000
<b>Capital Expenditures</b>	<b>\$ 8,216,000</b>	<b>\$ 500,000</b>	<b>\$ 986,000</b>	<b>\$ 575,000</b>	<b>\$ 525,000</b>	<b>\$ 525,000</b>	<b>\$ 5,105,000</b>
<b>Capital Revenues</b>							
Governmental Fund	\$ 200,000	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 100,000
Capital Fund	\$ 4,950,000	\$ 500,000	\$ 450,000	\$ 550,000	\$ 500,000	\$ 500,000	\$ 2,450,000
Fire Millage	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Indian Land Fee	\$ 3,066,000	\$ -	\$ 511,000	\$ -	\$ -	\$ -	\$ 2,555,000
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Project Title:** Ambulances (Replacement)  
**Location:** Countywide  
**Type:** Equipment  
**Priority:** On-going

**EMERGENCY MEDICAL SERVICE**  
 Clay Catoe, Director

**Description and Justification:**

The Emergency Medical Service serves approximately 1,200 customers per month. Over the next fiscal year, 100 more customers are anticipated per month, with an additional 800 new customers projected over the 10-year CIP. This project will purchase two (2) new ambulances per year to keep the EMS fleet current without having to replace all units at one time.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	\$ 4,550,000	\$ 500,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 2,250,000
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 4,550,000	\$ 500,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 2,250,000
Fire Millage	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:**

Each ambulance costs approximately \$7,500 per year to operate; \$3,000 for general maintenance and \$4,500 for fuel. The total operating cost for the current fleet of 12 ambulances is \$90,000. Replacement vehicles represent a \$0 net impact.

**Project Title:** EMS Stations Construction / Relocation  
**Location:** Countywide  
**Type:** Facility upgrade  
**Priority:** On-going

**EMERGENCY MEDICAL SERVICE**

Clay Catoe, Director

**Description and Justification:**

This project will begin to allow us to locate EMS stations strategically based upon coverage area and ISO criteria, rather than where someone donated land. We must relocate some stations to provide adequate coverage zones to best serve our population. We simply cannot afford to continue the current practice because it has led to some areas with over-coverage and others with under-coverage. The costs outlined here presume upgrades/relocations of existing stations. If new stations are warranted, personnel costs will have to be taken into consideration.

The base cost per station (\$511,000) is based on the Buford EMS Station, with little room for contingencies.

**Project Costs and Financing Plan:** \$511,000 X 6 EMS Stations = \$3,066,000

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>EMS Stations Construction / Relocation</b>							
Capital Expenditures	\$ 3,066,000	\$ -	\$ 511,000	\$ -	\$ -	\$ -	\$ 2,555,000
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Millage	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Indian Land Fee	\$ 3,066,000	\$ -	\$ 511,000	\$ -	\$ -	\$ -	\$ 2,555,000
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

<b>Construction Budget per EMS Station</b>	<b>Amount</b>
A. Planning, Engineering and Design (10% of C.1.)	\$30,000
B. Land Acquisition (varies based on location)	\$100,000
C. Construction (Sum of C.1. and C.2. below)	\$315,000
1. Construction Cost (1,000 s.f. with brick front façade and metal sides - \$135 per s.f.)	\$300,000
2. Construction Contingency (5% of C.1.)	\$15,000
D. Equipment (Furnishings, Vehicles, etc.)	\$30,000
E. Consultant Study (if needed)	\$0
F. Inflation (C.1. + C.2. x 2%) (per year)	\$36,000
<b>Total Project Estimate</b>	<b>\$511,000</b>

**Projected Operating Budget Impact:**

Most expenses are already part of the station's operating budget. Additional expenses include:

- electricity (approximately \$2,400 per year)
- water (approximately \$500 per year)
- insurance (approximately \$200 per year)

**Project Title:** Generators  
**Location:** Countywide  
**Type:** Equipment  
**Priority:** On-going

**EMERGENCY MEDICAL SERVICE**  
 Clay Catoe, Director

**Description and Justification:**

This project will add generators to all stations so that each EMS station has power at all times and will not have to close due to power outages. One generator will be purchased and put in service each year until all stations have been outfitted.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Capital Expenditures</b>	\$ 200,000	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 100,000
<b>Capital Revenues</b>							
Governmental Fund	\$ 200,000	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 100,000
Capital Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Millage	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Expenditures</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Revenues</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Budget Impact</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:** None anticipated.

**Project Title:** QRVs / Vehicles  
**Location:** Countywide  
**Type:** Equipment  
**Priority:** On-going

**EMERGENCY MEDICAL SERVICE**  
 Clay Catoe, Director

**Description and Justification:**

This project will replace Quick Response Vehicles (QRVs) and staff response vehicles as needed to minimize maintenance and repair costs associated with older vehicles. This systematic replacement plan will also help reduce the significant cost of a one-time replacement of all vehicles

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Capital Expenditures</b>	\$ 200,000	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ 100,000
<b>Capital Revenues</b>							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 200,000	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ 100,000
Unspecified Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Expenditures</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Revenues</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Budget Impact</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:**

QRVs cost approximately \$7,500 per year to operate; \$3,000 for general maintenance and \$4,500 for fuel. The average cost for each staff vehicle is \$1,000 for maintenance and \$2,000 for fuel; \$3,000 total. The total operating cost for the current fleet of 9 vehicles is \$45,000. Replacement vehicles represent a \$0 net impact.

**Project Title:** Training Equipment  
**Location:** Countywide  
**Type:** Equipment  
**Priority:** On-going

**EMERGENCY MEDICAL SERVICE**

Clay Catoe, Director

**Description and Justification:**

This project will add simulation training capabilities to our training equipment. These trainers allow us to simulate serious situations such as cardiac arrest, stroke, heart attack, serious trauma, etc. to improve our response and level of care to the community. Two (2) adult and one child simulators would be purchased.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Capital Expenditures</b>	\$ 200,000	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 100,000
<b>Capital Revenues</b>							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 200,000	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 100,000
Fire Millage	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Expenditures</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Revenues</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Budget Impact</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:** None anticipated.

**Project Title:** Financial Management Software  
**Location:** Countywide  
**Type:** Software  
**Priority:** Immediate

**FINANCE**  
 Veronica Thompson, Director

**Description and Justification:**

The current financial management software vendor has been used since 1999. The vendor was bought by another company about 2 years ago. The software package has been updated on an ongoing basis throughout the years but the service has been sub-par for the past few years. Also since 1999, the County has grown and processes have changed. Staff and other users have expressed a need for a more robust system that will allow our processes to be more efficient.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Financial Management Software	\$ 500,000	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -
Capital Expenditures	\$ 500,000	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
G.O. Bond	\$ 500,000	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:** None anticipated.

**FIRE SERVICE / EMERGENCY MANAGEMENT  
DEPARTMENTAL SUMMARY**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Fire Service Pickup / Brush Truck program	\$ 1,045,000	\$ 55,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 550,000
Fire Apparatus Countywide Purchase	\$ 6,635,199	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,635,199
Burn Training Facility Building	\$ 5,750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,750,000
Fire Training Props - (NEW)	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 80,000
Fire Station Construction / Renovation - (NEW)	\$ 16,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,300,000
Fire Station Backup Generators - (NEW)	\$ 260,000	\$ -	\$ 26,000	\$ 26,000	\$ 26,000	\$ 26,000	\$ 156,000
Mobile Data Terminals in Fire Engines - (NEW)	\$ 90,000	\$ -	\$ -	\$ 42,000	\$ -	\$ -	\$ 48,000
Ladder Truck Replacement	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000
Aerial Fire Apparatus - (NEW)	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Emergency Operations Center - Storage Facility - (NEW)	\$ 26,250	\$ -	\$ 26,250	\$ -	\$ -	\$ -	\$ -
Emergency Operations Center - Roof Replacement	\$ 287,740	\$ -	\$ -	\$ -	\$ 287,740	\$ -	\$ -
Emergency Operations Center - Loading Dock Extension -	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -
Large Generators for Emergency Shelters - (NEW)	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Mobile Command Post for Emergency Services	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 900,000
<b>Capital Expenditures</b>	<b>\$ 33,529,189</b>	<b>\$ 55,000</b>	<b>\$ 187,250</b>	<b>\$ 178,000</b>	<b>\$ 423,740</b>	<b>\$ 216,000</b>	<b>\$ 32,469,199</b>
<b>Capital Revenues</b>							
Governmental Fund	\$ 6,010,000	\$ -	\$ 28,000	\$ 26,000	\$ 26,000	\$ 26,000	\$ 5,906,000
Capital Fund	\$ 27,119,189	\$ 55,000	\$ 161,250	\$ 152,000	\$ 397,740	\$ 190,000	\$ 26,163,199
Fire Millage	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Unspecified Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Expenditures</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>
<b>Operating Revenues</b>	<b>\$ 288,467</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 288,467</b>
<b>Operating Budget Impact</b>	<b>\$ 188,467</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 188,467</b>

**Project Title:** Fire Service Pickup / Brush Truck program **FIRE SERVICE / EMERGENCY MANAGEMENT**  
**Location:** Countywide **Darren Player, Director**  
**Type:** Equipment  
**Priority:** On-going

**Description and Justification:**

The Lancaster County Fire Commission budget has incorporated funding via its Fund 11 account to purchase one pickup each year. This program would expand to purchase two pickups each year. The Fire Service staff will drive a pickup for approximately 5 years and then the pickup will be outfitted with a brush fire fighting skid unit. The brush fire outfitted unit will then be placed in one of 19 fire districts as determined by the Fire Commission. The pickup and skid unit should serve the county for at least another 20 years. This program provides a constant source of first run career staff vehicles and then brush units with a known service, purchase and use history.

The South Carolina Forestry Commission has been downsized by state budget cuts over the last several years and its service level in Lancaster County has been downsized from 5 bulldozers to 2. The burden of woods firefighting has shifted to the Lancaster County Fire Service by default. The Fire Commission began the process of pickup and brush skid unit purchases in the 2000/2001 budget.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Capital Expenditures</b>	\$ 1,045,000	\$ 55,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 550,000
<b>Capital Revenues</b>							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 1,045,000	\$ 55,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 550,000
Fire Millage	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Expenditures</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Revenues</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Budget Impact</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:**

These vehicles cost approximately \$3,000 per year to operate; \$1,000 for general maintenance and \$2,000 for fuel. Replacement vehicles represent a \$0 net impact.

**Project Title:** Fire Apparatus Countywide Purchase **FIRE SERVICE / EMERGENCY MANAGEMENT**  
**Location:** Countywide **Darren Player, Director**  
**Type:** Equipment  
**Priority:** Long-range

**Description and Justification:**

Lancaster County Fire Commission has implemented a 7 year replacement/upgrade program for fire apparatus. The previous purchase of fire apparatus took place in 2008 using a general obligation bond. This same method should be used to continue the program. This will be the second tier purchase of a plan to guarantee that no county fire apparatus exceeds 21 years in age.

Lancaster County Fire Commission has planned for a 7 year replacement program for fire apparatus. All residents of Lancaster County benefit due to the fact the County Fire Service now has a countywide ISO rating. As apparatus is replaced with modern, new technology laden vehicles, the efficiency of firefighting is increased tremendously. After the next purchase, a Compressed Air Foam System (CAFS) equipped engine will be first out in all fire department districts. This technology increases the effectiveness of firefighting while decreasing needed water capacity as well as sparing the firefighter some of the weight involved in the fire hose. The Fire Commission Apparatus and Equipment Committee will make a recommendation to the full Commission prior to the issuance of bid documents.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	\$ 6,635,199	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,635,199
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 6,635,199	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,635,199
Fire Millage	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:** Maintenance is included in the existing Fire Commission budget. As new apparatus is purchased, older apparatus is removed from the fleet so there is no net increase of number of pieces of apparatus with the purchase.

<b>Project Title:</b>	Burn Training Facility Building	<b>FIRE SERVICE / EMERGENCY MANAGEMENT</b>
<b>Location:</b>	1941 Pageland Hwy (general area)	Darren Player, Director
<b>Type:</b>	Construction	
<b>Priority:</b>	Long-range	

**Description and Justification:**

Currently no live fire training facility exists in Lancaster County. The construction of such a facility will assist in training of volunteers and career personnel by having such a facility in close proximity to the training. This will alleviate the current requirement of traveling to Columbia to the SC Fire Academy or to Rock Hill to the York County Fire Training Facility for refresher burns and ongoing live fire training. The model priced is from Fire Facilities Inc. This facility would be constructed on land already owned by Lancaster County in the general area of the existing Sheriff's Office. This facility is configured in such a way to be amenable to Law Enforcement tactical training as well. The presence of a fire training facility burn building in county also allows Insurance Service Organization (ISO) points credit this county cannot currently accrue.

Lancaster County Emergency Management / Fire Service, Lancaster County EMS, Lancaster County Sheriff's Department, Lancaster Fire Department, and Lancaster Police Department will all benefit from this project since the burn facility will be configured with a 4-story training tower. The entire population of Lancaster County will benefit due to increased access to a training facility by all emergency service agencies. The burn facility itself, while two story in parts and a single story in other parts can be configured to both serve as a live fire training facility for the Fire Service and also tactical response facility for Law Enforcement. A local burn training facility lends ISO points to the county and the city of Lancaster due to its local proximity. This project will add a safety factor for everyday operations to the Volunteer and Career County Fire Service due to the countywide availability and accessibility of the facility. The logistics of training will become much easier for all agencies involved.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Capital Expenditures</b>	\$ 5,750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,750,000
<b>Capital Revenues</b>							
Governmental Fund	\$ 5,750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,750,000
Capital Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Millage	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Expenditures</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Revenues</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Budget Impact</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact: T.B.D.**

**Project Title:** Fire Training Props - (NEW)  
**Location:** Countywide  
**Type:** Equipment  
**Priority:** On-going

**FIRE SERVICE / EMERGENCY MANAGEMENT**

Darren Player, Director

**Description and Justification:**

Fire training props to be used in training for fire suppression. These props range from trailers configured to give live fire training evaluations to electronic IT-based props for simulation of various aspects of fire and rescue training. The Insurance Service Organization (ISO) gives point credit to both training facilities and ownership of various training props used to advance the skill levels of responders.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Fire Training Props - (NEW)</b>							
Capital Expenditures	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 80,000
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 80,000
Fire Millage	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:**

**Project Title:** Fire Station Construction / Renovation (NEW) **FIRE SERVICE / EMERGENCY MANAGEMENT**  
**Location:** Countywide **Darren Player, Director**  
**Type:** Equipment  
**Priority:** Long-term

**Description and Justification:**

Construction of new fire station facilities in areas of the county not currently served by a station with placement within five (5) road miles or less from a given taxed structure(s). Once this need is addressed and completed, County Council would assist with renovation of existing fire stations to allow for placement of modern fire apparatus as well as other station use efficiency modifications. A standardized station building layout would be designed and used throughout the county where new station construction would take place.

This project would fund renovations, additions, and if necessary new station buildings for fire departments throughout the county. Some of the existing fire department buildings will not be able to accept modern fire apparatus when the next apparatus purchase takes place. Residents and businesses across Lancaster County would benefit from this project.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	\$ 16,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,300,000
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 16,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,300,000
Fire Millage	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:** T.B.D.

**Project Title:** Fire Station Backup Generators **FIRE SERVICE / EMERGENCY MANAGEMENT**  
**Location:** Countywide **Darren Player, Director**  
**Type:** Equipment  
**Priority:** On-going

**Description and Justification:**

Fire Stations are considered to be critical infrastructure under Federal guidelines. As such, it is recommended that power generator backup is provided so they can continue to operate seamlessly should the commercial electric service discontinue for whatever reason. Stations are equipped with various electrically powered appliances such as the bay doors, refrigerators and computers. The continuous charging of the batteries and maintenance of vehicle brake system air pressure is all dependent on electricity to operate the on-board charging and air pump systems. A backup generator, (dual fuel—LP gas and natural gas) would be provided at each fire station not yet equipped with a backup generator. These units would range from 60KW to 150KW depending on the size station they are designed to support.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Fire Station Backup Generators - (P&amp;I)</b>							
Capital Expenditures	\$ 260,000	\$ -	\$ 26,000	\$ 26,000	\$ 26,000	\$ 26,000	\$ 156,000
Capital Revenues							
Governmental Fund	\$ 260,000	\$ -	\$ 26,000	\$ 26,000	\$ 26,000	\$ 26,000	\$ 156,000
Capital Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Millage	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:** T.B.D.

**Project Title:** Mobile Data Terminals in Fire Engines **FIRE SERVICE / EMERGENCY MANAGEMENT**  
**Location:** Countywide **Darren Player, Director**  
**Type:** Equipment  
**Priority:** On-going

**Description and Justification:**

Computer Aided Dispatch can use the location function and the download of incident location and response to the responding fire engines. Engine location is transmitted back to 9-1-1 Dispatch allowing assistance with directions, if needed, as well as time to incident location. Downloads of information will assist the responding department with accurate information, thereby improving mission efficiency and effectiveness.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Capital Expenditures</b>	\$ 90,000	\$ -	\$ -	\$ 42,000	\$ -	\$ -	\$ 48,000
<b>Capital Revenues</b>							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 90,000	\$ -	\$ -	\$ 42,000	\$ -	\$ -	\$ 48,000
Fire Millage	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Expenditures</b>	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
<b>Operating Revenues</b>	\$ 288,467	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 288,467
<b>Operating Budget Impact</b>	\$ 188,467	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 188,467

**Projected Operating Budget Impact:** T.B.D.

**Project Title:** Ladder Truck Replacement  
**Location:** Central Lancaster County  
**Type:** Equipment  
**Priority:** Long-range

**FIRE SERVICE / EMERGENCY MANAGEMENT**

Darren Player, Director

**Description and Justification:**

Lancaster County Fire Commission partially funded the purchase of the current Lancaster FD Ladder truck in 1997/1998. This truck will be replaced in 2022 and the anticipated cost-share to be partially funded by Lancaster County Fire Commission, allowing access and response of this apparatus to county fire incidents, will be \$400,000.00.

The purchase of a ladder truck to serve county structures in the central portion of the county would be in excess of one million dollars. Funding a portion of the Lancaster FD Ladder truck allows access and use of the apparatus without having to purchase a county owned apparatus saving approximately \$600,000.00.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Capital Expenditures</b>	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000
<b>Capital Revenues</b>							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Fire Millage	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Unspecified Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Expenditures</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Revenues</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Budget Impact</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:** None anticipated.

**Project Title:** Aerial Fire Apparatus **FIRE SERVICE / EMERGENCY MANAGEMENT**  
**Location:** Kershaw/Rich Hill/Flat Creek/Heath Springs Fire Districts **Darren Player, Director**  
**Type:** Equipment  
**Priority:** Long-range

**Description and Justification:**

When buildings are built that are more than 35 feet in height, ISO requires the presence of aerial fire apparatus. The aerial apparatus carries maximum ISO credit up to 2.5 miles from the fire station (road miles). After 2.5 road miles from the station, ISO credit diminishes rapidly. This situation facilitates the need for aerial apparatus in these fire districts—Kershaw/Rich Hill/Flat Creek/Heath Springs—to keep the ISO rating stable. Lancaster County has permitted the construction of multiple story buildings that exceed the 35-foot height threshold in several fire districts which has had a direct impact on the local ISO rating of these fire districts.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Capital Expenditures</b>	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
<b>Capital Revenues</b>							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Fire Millage	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Expenditures</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Revenues</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Budget Impact</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:** T.B.D.

**Project Title:** EOC - Storage Facility **FIRE SERVICE / EMERGENCY MANAGEMENT**  
**Location:** Emergency Operations Center **Darren Player, Director**  
**Type:** Construction  
**Priority:** Short-term

**Description and Justification:**

A cost-effective metal building would be constructed on existing county owned property to provide for suitable, secure and safe storage of Fire Rescue/Emergency Management. Currently, a box truck body is used as for storage. This is a temporary measure that is neither safe nor functional as an adequate storage facility.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Emergency Operations Center - Storage Facility - (NEW)</b>							
Capital Expenditures	\$ 26,250	\$ -	\$ 26,250	\$ -	\$ -	\$ -	\$ -
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 26,250	\$ -	\$ 26,250	\$ -	\$ -	\$ -	\$ -
Unspecified Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:** Minimal impact anticipated.

**Project Title:** EOC - Roof Replacement **FIRE SERVICE / EMERGENCY MANAGEMENT**  
**Location:** Emergency Operations Center **Darren Player, Director**  
**Type:** Maintenance  
**Priority:** Mid-range

**Description and Justification:**

The Emergency Operations Center Building was purchased from the City of Lancaster and was originally constructed by Duke Energy in the early 1980s. The standing seam lapped metal roof was installed at that time and other than intermittent repairs, remains as constructed with years of wear. Leaks occur and are repaired as needed with total roof replacement anticipated by 2020. The cost estimate was prepared by Hall Building Information Group with a full building exterior needs assessment. The use of the building as an EOC should continue for many years after this project is completed. Normal maintenance and upkeep will apply throughout the years of use and should be absorbed in normal budget items for maintenance. Interior upgrades will be planned and budgeted in normal budget cycles.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Emergency Operations Center - Roof Replacement</b>							
Capital Expenditures	\$ 287,740	\$ -	\$ -	\$ -	\$ 287,740	\$ -	\$ -
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 287,740	\$ -	\$ -	\$ -	\$ 287,740	\$ -	\$ -
Unspecified Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:**

**Project Title:** EOC - Loading Dock Extension  
**Location:** Emergency Operations Center  
**Type:** Construction  
**Priority:** Short-range

**FIRE SERVICE / EMERGENCY MANAGEMENT**

Darren Player, Director

**Description and Justification:**

The existing loading dock on the Emergency Operations Center is suitable for smaller trucks to back up to and unload. However, access from the street and the building canopy's low height necessitate a change to this configuration. The dock will be extended towards the street entrance and stop on existing grade at the proper height for semi-truck delivery backup. The drive will be realigned so that the semi driver is able to easily back to the dock for unloading.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Emergency Operations Center - Loading Dock Extension - EOC</b>							
Capital Expenditures	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -
Unspecified Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:** None anticipated.

**Project Title:** Large Generators for Emergency Shelters      **FIRE SERVICE / EMERGENCY MANAGEMENT**  
**Location:** Countywide      Darren Player, Director  
**Type:** Equipment  
**Priority:** Long-range

**Description and Justification:**

Large generators (100KW and larger) would be purchased and configured to be mobile with trailer mounting allowing access to generators large enough to sufficiently power the various shelter locations across the county (predominantly schools). Grant funding will be sought to upgrade the electrical services feeding the structures to allow ease of hookup of the mobile generators. Grant funding will also be sought to purchase the generators, however, this \$250,000 initial project phase would provide capability.

Shelters will work and function much more efficiently, particularly in a protracted event, when commercial power is unavailable. The current population of the county is not nearly as self-sufficient as was the case in years past since many residents are older and thus more vulnerable to power outages. Many individuals needing shelter assistance in a disaster also require medical devices to remain mobile and able to predominantly care for themselves with minimal assistance. Generators will provide electricity to the shelter in a power outage alleviates the need to use batteries and other temporary electrical device power sources.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Large Generators for Emergency Shelters - (MEM)</b>							
Capital Expenditures	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Unspecified Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:** T.B.D.

**Project Title:** Mobile Command Post-Emergency Services **FIRE SERVICE / EMERGENCY MANAGEMENT**  
**Location:** Countywide Darren Player, Director  
**Type:** Equipment  
**Priority:** Long-range

**Description and Justification:**

A mobile command post is an apparatus configured to allow for command and control of incident scenes at all locations throughout Lancaster County, no matter how remote. The mobile command is essential to properly command a scene, document necessary activities and relay over communications technology on board to remote agencies that may be assisting or supporting. The mobile command post will provide an atmosphere controlled environment for decision making regardless of weather and other environmental circumstances.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Mobile Command Post for Emergency Services</b>							
Capital Expenditures	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 900,000
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 900,000
Unspecified Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget impact:** T.B.D.

**Project Title:** Vehicles  
**Location:** Countywide  
**Type:** Equipment  
**Priority:** On-going

**FLEET OPERATIONS**  
 Brandon Elliott, Director

**Description and Justification:**

A new policy has been implemented whereby purchasing of passenger vehicles has been consolidated under the Fleet Operations department. This approach will help to standardize specifications for vehicles that are purchased on a routine basis and will relieve the responsibility from each department so that its staff can focus on its core mission.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	2021/2026
<b>Capital Expenditures</b>	\$ 2,119,000	\$ 319,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000
<b>Capital Revenues</b>							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 2,119,000	\$ 319,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Expenditures</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Revenues</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Budget Impact</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:** Each vehicle has its own typical operating costs, shown below:

Type	Maint.	Fuel	Total
Car/truck/SUV	\$1,000	\$2,000	\$ 3,000
Heavy Equipment	\$6,500	\$6,250	\$12,750
Ambulance	\$3,000	\$4,500	\$ 7,500
Patrol Car	\$2,200	\$3,000	\$ 5,200

**Project Title:** Pictometry  
**Location:** Countywide  
**Type:** Equipment  
**Priority:** On-going

**GEOGRAPHIC INFORMATION SYSTEM**

Kevin Granta, Director

**Description and Justification:**

This is a piece of software that will assist several county departments. It will assist the Assessor's Office in finding missing buildings. It can help the Fire Service in pre-plans for fire protection of buildings. It can assist the Sherriff's office in crime mapping and search and rescue missions. It will also assist in serving warrants and making this process safer for deputies.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	\$ 600,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 300,000
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Zoning Fees	\$ 600,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 300,000
Unspecified Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:** None anticipated.

### LIBRARY - DEPARTMENTAL SUMMARY

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Headquarters Library	\$ 8,000,000	\$ 8,000,000	\$ -	\$ -	\$ -	\$ -	\$ -
Kershaw Branch Library (Alterations/additions)	\$ 1,329,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,329,000
Del Webb Library at Indian Land (Addition)	\$ 614,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 614,000
<b>Capital Expenditures</b>	<b>\$ 9,943,000</b>	<b>\$ 8,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,943,000</b>
<b>Capital Revenues</b>							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 614,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 614,000
Capital Sales Tax	\$ 8,000,000	\$ 8,000,000	\$ -	\$ -	\$ -	\$ -	\$ -
G.O. Bond	\$ 1,329,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,329,000
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Project Title:** Headquarters Library  
**Location:** Lancaster  
**Type:** Construction  
**Priority:** Short-range

**LIBRARY**  
 Rita Vogel, Director

**Description and Justification:**

The Main Library serves approximately 20,640 customers per month. Over the next fiscal year, 100 more customers are anticipated per month, with an additional 1,000 new customers projected over the 10-year CIP. The 40-year-old library building is inadequate to provide modern library services. This project will replace an outdated facility that has exceeded its useful life.

**Project Costs and Financing Plan:** Capital Sales Tax proceeds of \$8,000,000 will be used for this project.

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Capital Expenditures</b>	\$ 8,000,000	\$ 8,000,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Capital Revenues</b>							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Sales Tax	\$ 8,000,000	\$ 8,000,000	\$ -	\$ -	\$ -	\$ -	\$ -
G.O. Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Expenditures</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Revenues</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Budget Impact</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:** T.B.D.

**Project Title:** Kershaw Branch Library - (Alterations/additions)  
**Location:** Countywide  
**Type:** Construction  
**Priority:** Long-range

**LIBRARY**  
 Rita Vogel, Director

**Description and Justification:**

The library serves approximately 2,900 customers per month. Over the next fiscal year, 50 more customers are anticipated per month, with an additional 75 new customers projected per month over the 10-year CIP. Located in a remodeled school band room in 1997, this library has outgrown the present facility. The proposed expansion will add shelf space and separate areas for children, teens and adults. The entry will be relocated for better security and visibility. A new conference room will allow the current meeting room to be used for children's programming.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	\$ 1,329,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,329,000
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Sales Tax	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
G.O. Bond	\$ 1,329,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,329,000
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:** T.B.D.

**Project Title:** Del Webb Library at Indian Land (Minor alternations/additions)  
**Location:** Indian Land  
**Type:** Construction  
**Priority:** Long-range

**LIBRARY**  
 Rita Vogel, Director

**Description and Justification:**

The library serves approximately 7,000 customers per month. Over the next fiscal year, 500 more customers are anticipated per month, with an additional 700 new customers projected per month over the 10-year CIP. This project will install air/sound lock entry between front entrance and circulation desk. This improvement will create an enclosed foyer to relieve noise and airflow problems affecting services.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	2021/2026
<b>Del Webb Library at Indian Land (Addition)</b>							
Capital Expenditures	\$ 614,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 614,000
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 614,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 614,000
Capital Sales Tax	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
G.O. Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:** None anticipated.

<b>Project Title:</b>	IT Improvements	<b>MANAGEMENT INFORMATION SYSTEM</b>
<b>Location:</b>	County Administration Building	Devin Allman, Director
<b>Type:</b>	Equipment	
<b>Priority:</b>	On-going	

**Description and Justification:**

This is a piece of software that will assist several county departments. It will assist the Assessor's Office in finding missing buildings. It can help the Fire Service in pre-plans for fire protection of buildings. It can assist the Sherriff's office in crime mapping and search and rescue missions. It will also assist in serving warrants and making this process safer for deputies.

MIS serves approximately 450 customers per week and anticipates adding 5 Over the 10-year CIP, 50 more customers are anticipated to need MIS services. This project includes recommended improvements to the current IT situation as reported in the VC3 IT Assessment. The following improvements are listed based on priority need:



- Migrate all user workstations to domain** – centralized management, a single ID
- Migrate servers to domain** – simplified management
- Implement My Document redirection** – moves files to file servers-ensures county data lives on redundant disks, ability to backup
- Implement Group Policy standards**
- Implement centralized AV and patch management** – single point of view into AV environment, rapid response to virus outbreaks, manage patch deployment across environment, PCs remain secure
- Implement Offsite backups** – assurance that data is not lost in a disaster
- Replace residential grade wireless Access Points** – secure network from casual and malicious users, protect County data

**Media - Budgets 12/25**

**Address connectivity to critical sites** – ensure high speed WAN access, continued  
**Consolidation clustered sites to single speed connections** – consolidation of IT resources assures data protection, lowers cost, can address these connectivity issues in conjunction with the move to the new building  
**Implement approval process for IT purchases** – ensures consistency of equipment, enables leveraging  
**Implement IT Steering Committee and IT Alignment processes** – get all departments involved in technology discussions, better communication of needs and requirements, assurance that IT expenditures are being put towards strategic goals

**Local - Budgets 12/25**

**VMware Implementation** – implement Virtual environment to replace aging hardware  
**Server Consolidation** – added redundancy, simplified management  
**Switch replacement Datacenter Core and Distribution** – replace aging equipment; implement management as units are replaced  
**Offsite replication and Disaster Recovery** – rapid recovery from temporary outages or site disaster, ensures County can continue to operate  
**Slow migration to Virtual Desktop/Shared Desktop** – reduces support costs, greater flexibility for users, ideal DR Situation  
**Assess and Consolidate Software Packages** – shared software platform, reduced complexity, lower TCO, integration between departments

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Capital Expenditures</b>	\$ 1,182,900	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 682,900
<b>Capital Revenues</b>							
Governmental Fund	\$ 1,182,900	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 682,900
Capital Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Expenditures</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Revenues</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Budget Impact</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**PUBLIC WORKS – ROADS & BRIDGES  
DEPARTMENTAL SUMMARY**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Capital Expenditures</b>							
Water Tanker Truck (NEW)	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Lowboy Trailer	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,000
Motorized Compaction Tamps	\$ 50,000	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000
Trench Compactor (NEW)	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Sign Duty Pick-up Truck w/ Equipment	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Dump Truck - 5 cubic yard / Single-axle	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Dump Truck - Tandem Axle	\$ 715,000	\$ 155,000	\$ -	\$ -	\$ 140,000	\$ -	\$ 420,000
Flat Deck Trailer - 15 ton	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Portable Asphalt Reclaimer / Grinder (NEW)	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -
120 M Style Motorgrader	\$ 400,000	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
Boom Mower Tractor	\$ 250,000	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ 125,000
Backhoe	\$ 450,000	\$ -	\$ 90,000	\$ -	\$ 90,000	\$ -	\$ 270,000
Vacuum Truck (NEW)	\$ 400,000	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
Mini-excavator with attachments	\$ 130,000	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ 65,000
Public Works Complex Development	\$ 3,500,000	\$ -	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -
Bridge Structures - Countywide	\$ 4,500,000	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000	\$ 2,500,000
Contracted Asphalt Repairs - Countywide	\$ 1,800,000	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000
Work Order Program Upgrade	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -
Stormwater / Crosspipe Maintenance	\$ 500,000	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000
<b>Capital Expenditures</b>	<b>\$ 13,280,000</b>	<b>\$ 170,000</b>	<b>\$ 4,530,000</b>	<b>\$ 1,250,000</b>	<b>\$ 480,000</b>	<b>\$ 1,250,000</b>	<b>\$ 5,600,000</b>
<b>Capital Revenues</b>							
Governmental Fund	\$ 1,865,000	\$ 15,000	\$ 225,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,025,000
Capital Fund	\$ 5,910,000	\$ 155,000	\$ -	\$ 1,000,000	\$ 140,000	\$ 1,000,000	\$ 3,615,000
G.O. Bond	\$ 1,505,000	\$ -	\$ 755,000	\$ -	\$ 90,000	\$ -	\$ 660,000
Fund Balance and Debt Service	\$ 3,500,000	\$ -	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -
MS4 Fee	\$ 500,000	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Expenditures</b>	<b>\$ 340,000</b>	<b>\$ 4,500</b>	<b>\$ 28,250</b>	<b>\$ 28,250</b>	<b>\$ 28,250</b>	<b>\$ 28,250</b>	<b>\$ 222,500</b>
<b>Operating Revenues</b>	<b>\$ 45,000</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 25,000</b>
<b>Operating Budget Impact</b>	<b>\$ (295,000)</b>	<b>\$ (4,500)</b>	<b>\$ (23,250)</b>	<b>\$ (23,250)</b>	<b>\$ (23,250)</b>	<b>\$ (23,250)</b>	<b>\$ (197,500)</b>

**Project Title:** Water Tanker Truck (NEW)  
**Location:** Countywide  
**Type:** Equipment  
**Priority:** Long-range

**PUBLIC WORKS – ROADS & BRIDGES**

Jeff Catoe, Director

**Description and Justification:**

This request will replace a 1971 model truck. The new vehicle has the capability to serve double-duty as a brine truck for de-icing roadways in the winter.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Water Tanker Truck (NEW)</b>							
Capital Expenditures	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
G.O. Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:**

This vehicle costs approximately \$12,750 per year to operate; \$6,500 for general maintenance and \$6,250 for fuel. Replacement vehicles represent a \$0 net impact.

**Project Title:** Lowboy Trailer  
**Location:** Countywide  
**Type:** Equipment  
**Priority:** On-going

**PUBLIC WORKS – ROADS & BRIDGES**

Jeff Catoe, Director

**Description and Justification:**

This request will replace a 1989 model trailer that is no longer DOT compliant for use on the road.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,000
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,000
G.O. Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:**

Annual maintenance is cost less than \$500. Replacement equipment represents a \$0 net impact.

**Project Title:** Motorized Compaction Tamps  
**Location:** Countywide  
**Type:** Equipment  
**Priority:** Short-term

**PUBLIC WORKS – ROADS & BRIDGES**

Jeff Catoe, Director

**Description and Justification:**

This new piece of equipment will ensure a better method for maintenance and construction of roadways in Lancaster County. It is a high priority for our department to effectively complete asphalt cut and repair tasks on medium to larger pipes. This equipment will provide more effective subgrade and fill-backfill lift compaction, resulting in job longevity and meeting engineering best practices.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Motorized Compaction Tamps</b>							
Capital Expenditures	\$ 50,000	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000
Capital Revenues							
Governmental Fund	\$ 50,000	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000
Capital Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
G.O. Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:**

Annual maintenance should be relatively low; less than \$500 per year.

**Project Title:** Trench Compactor (NEW)  
**Location:** Countywide  
**Type:** Equipment  
**Priority:** Long-term

**PUBLIC WORKS – ROADS & BRIDGES**

Jeff Catoe, Director

**Description and Justification:**

This new piece of equipment complements the Motorized Compaction Tamps and is vital to effectively complete asphalt cut and repair tasks on medium to larger pipes.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Trench Compactor (NEW)</b>							
Capital Expenditures	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
G.O. Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ 2,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ (2,500)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (2,500)

**Projected Operating Budget Impact:**

Annual maintenance should be relatively low; less than \$500 per year.

**Project Title:** Sign Duty Pick-up Truck w/ Equipment  
**Location:** Countywide  
**Type:** Equipment  
**Priority:** Short-term

**PUBLIC WORKS – ROADS & BRIDGES**

Jeff Catoe, Director

**Description and Justification:**

This new piece of equipment is justified based on current demand for sign maintenance countywide.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Sign Duty Pick-up Truck w/ Equipment</b>							
Capital Expenditures	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
G.O. Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ (15,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (15,000)

**Projected Operating Budget Impact:**

This vehicle costs approximately \$3,000 per year to operate; \$1,000 for general maintenance and \$2,000 for fuel.

**Project Title:** Dump Truck - 5 cubic yard / Single-axle  
**Location:** Countywide  
**Type:** Equipment  
**Priority:** Long-term

**PUBLIC WORKS – ROADS & BRIDGES**

Jeff Catoe, Director

**Description and Justification:**

This new truck will be a valuable addition to the Public Works fleet due to its versatility for use in completing various jobs; including hauling the trailer with additional equipment such as an asphalt drum roller, mini excavator, reclaimer, etc. We have a high volume of general work orders and routine maintenance work.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Capital Expenditures</b>	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
<b>Capital Revenues</b>							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
G.O. Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Expenditures</b>	\$ 63,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 63,750
<b>Operating Revenues</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Budget Impact</b>	\$ (63,750)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (63,750)

**Projected Operating Budget Impact:**

This vehicle costs approximately \$12,750 per year to operate; \$6,500 for general maintenance and \$6,250 for fuel.

**Project Title:** Dump Truck - Tandem Axle  
**Location:** Countywide  
**Type:** Equipment  
**Priority:** Short-term

**PUBLIC WORKS – ROADS & BRIDGES**

Jeff Catoe, Director

**Description and Justification:**

The request for FY2016/17 will replace a 2001 model truck that can become a spare to be used during maintenance of the new truck or periods of peak activity. The current spare is also a 2001 model with higher mileage/hours of use. The FY2019/20 request replaces a 2006 model truck.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Capital Expenditures</b>	\$ 715,000	\$ 155,000	\$ -	\$ -	\$ 140,000	\$ -	\$ 420,000
<b>Capital Revenues</b>							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 715,000	\$ 155,000	\$ -	\$ -	\$ 140,000	\$ -	\$ 420,000
G.O. Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Expenditures</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Revenues</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Budget Impact</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:**

This vehicle costs approximately \$12,750 per year to operate; \$6,500 for general maintenance and \$6,250 for fuel. Replacement vehicles represent a \$0 net impact.

**Project Title:** Flat Deck Trailer - 15 ton  
**Location:** Countywide  
**Type:** Equipment  
**Priority:** Long-term

**PUBLIC WORKS – ROADS & BRIDGES**

Jeff Catoe, Director

**Description and Justification:**

This new trailer is needed to transport large pieces of equipment (asphalt drum roller, mini excavator, reclaimer, etc.) from the Public Works yard to the job site.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Flat Deck Trailer - 15 ton</b>							
Capital Expenditures	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000
G.O. Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:**

Annual maintenance is cost less than \$500.

**Project Title:** Portable Asphalt Reclaimer / Grinder  
**Location:** Countywide  
**Type:** Equipment  
**Priority:** Short-term

**PUBLIC WORKS – ROADS & BRIDGES**

Jeff Catoe, Director

**Description and Justification:**

This new equipment will provide a better method of maintenance and installation of roadways. Personnel will realize increased productivity and efficiency through the use of this equipment compared to current techniques that are used.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Portable Asphalt Reclaimer / Grinder (NEW)</b>							
Capital Expenditures	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
G.O. Bond	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ 45,000	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 25,000
Operating Revenues / Savings	\$ 45,000	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 25,000
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:**

Maintenance costs are primarily for mill bits that need to be replaced to maintain effective operations; \$2,000-3,000 annually. Total annual operating cost is approximately \$5,000. This amount will be off-set through savings realized by effective time on the job and by eliminating cut and removal of asphalt and sub-grade repairs by backhoe and dump truck method. Therefore, the net operating impact is anticipated to be minimal.

**Project Title:** 120 M Style Motorgrader  
**Location:** Countywide  
**Type:** Equipment  
**Priority:** Short-term

**PUBLIC WORKS – ROADS & BRIDGES**  
 Jeff Catoe, Director

**Description and Justification:**  
 This request will replace a 1989 model that is has exceeded its useful life.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	\$ 400,000	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
G.O. Bond	\$ 400,000	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:**

This vehicle costs approximately \$12,750 per year to operate; \$6,500 for general maintenance and \$6,250 for fuel. Replacement equipment represents a \$0 net impact.

**Project Title:** Boom Mower Tractor  
**Location:** Countywide  
**Type:** Equipment  
**Priority:** Short-term

**PUBLIC WORKS – ROADS & BRIDGES**

Jeff Catoe, Director

**Description and Justification:**

This project will replace one mower and add one mower to the current fleet of two mowers. Road maintenance includes the cutting of all shoulders, tree and underbrush growth within road rights-of-way. Presently, two mowers attempt to maintain approximately 800 miles of right-of-way to keep travel ways open and safe. Public calls for service increase the workload during the summer months and limited equipment and staff are unable to meet demand without adding this equipment.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Capital Expenditures</b>	\$ 250,000	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ 125,000
<b>Capital Revenues</b>							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
G.O. Bond	\$ 250,000	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ 125,000
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Expenditures</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Revenues</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Budget Impact</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:**

This equipment costs approximately \$12,750 per year to operate; \$6,500 for general maintenance and \$6,250 for fuel. Replacement equipment represents a \$0 net impact, and the figures above reflect the new equipment only.

**Project Title:** Backhoe  
**Location:** Countywide  
**Type:** Equipment  
**Priority:** Short-term

**PUBLIC WORKS – ROADS & BRIDGES**  
 Jeff Catoe, Director

**Description and Justification:**  
 This request will replace a 2000 model John Deere backhoe.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	\$ 450,000	\$ -	\$ 90,000	\$ -	\$ 90,000	\$ -	\$ 270,000
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
G.O. Bond	\$ 450,000	\$ -	\$ 90,000	\$ -	\$ 90,000	\$ -	\$ 270,000
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:**

This equipment costs approximately \$12,750 per year to operate; \$6,500 for general maintenance and \$6,250 for fuel. Replacement equipment represents a \$0 net impact.

**Project Title:** Vacuum Truck  
**Location:** Countywide  
**Type:** Equipment  
**Priority:** Short-term

**PUBLIC WORKS – ROADS & BRIDGES**

Jeff Catoe, Director

**Description and Justification:**

Stormwater management is a responsibility that necessitates proper maintenance of storm drains, catch basins and curbs. This new equipment will be the primary tool for meeting these obligations.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Capital Expenditures</b>	\$ 400,000	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
<b>Capital Revenues</b>							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
G.O. Bond	\$ 200,000	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Expenditures</b>	\$ 114,750	\$ -	\$ 12,750	\$ 12,750	\$ 12,750	\$ 12,750	\$ 63,750
<b>Operating Revenues</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Budget Impact</b>	\$ (114,750)	\$ -	\$ (12,750)	\$ (12,750)	\$ (12,750)	\$ (12,750)	\$ (63,750)

**Projected Operating Budget Impact:**

This vehicle costs approximately \$12,750 per year to operate; \$6,500 for general maintenance and \$6,250 for fuel.

**Project Title:** Mini-excavator with attachments  
**Location:** Countywide  
**Type:** Equipment  
**Priority:** Short-term

**PUBLIC WORKS – ROADS & BRIDGES**

Jeff Catoe, Director

**Description and Justification:**

This new piece of equipment will ensure a better method for maintenance and construction of roadways in Lancaster County. It is a high priority for our department to effectively complete asphalt cut and repair tasks on medium to larger pipes. This equipment will provide more effective subgrade and fill-backfill lift compaction, resulting in job longevity and meeting engineering best practices.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	\$ 130,000	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ 65,000
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
G.O. Bond	\$ 130,000	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ 65,000
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ 54,000	\$ -	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 30,000
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ (54,000)	\$ -	\$ (6,000)	\$ (6,000)	\$ (6,000)	\$ (6,000)	\$ (30,000)

**Projected Operating Budget Impact:**

This equipment costs approximately \$6,000 per year to operate; \$1,000 for general maintenance and \$5,000 for fuel.

**Project Title:** Public Works Complex Development  
**Location:** Pageland Highway  
**Type:** Construction  
**Priority:** Short-term

**PUBLIC WORKS – ROADS & BRIDGES**

Jeff Catoe, Director

**Description and Justification:**

Additional office space is needed immediately to support solid waste recycling coordination, documents and files recording and general storage. Additional upgrades need to include a training and conference room, break room with kitchen facilities, and more lobby area for public to use since increased visits and official visits by different groups. This project will involve the demolition of all current structures with the exception of the historic Chain Gang Barracks. This structure would be retained for storage.

**New construction includes:**

- A Vehicle Maintenance Garage with large bays suitable for handling heavy equipment. Two bays will be dedicated to the Fire Service. Space for offices, lockers, parts storage and mechanical needs.
- An office space for Roads and Bridges, Solid Waste and Building Maintenance. Space for offices, lockers, equipment storage, and mechanical needs, along with warehouse space.
- Truck storage facilities will be constructed. This would include pole barns for sheltering equipment and electrical connections for Kussmaul components. Wash racks for trucks and equipment will be a new addition.
- A large convenience site capable of handling all types of product disposal. This facility will become the main convenience site and will be open 6 days per week.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	\$ 3,500,000	\$ -	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund Balance and Debt Service	\$ 3,500,000	\$ -	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

This is a general estimate based on the projected uses and floor space needed. These costs are not based on an engineering or architectural study, but web-based research of similar facilities.

Construction Budget	Amount
A. Planning, Engineering and Design (10% of C.1.)	\$280,000
B. Land Acquisition	\$0
C. Construction (Sum of C.1. and C.2. below)	\$2,968,000
1. Construction Cost	\$2,800,000
2. Construction Contingency (6% of C.1.)	\$168,000
D. Equipment (Furnishings, Vehicles, etc.)	\$250,000
E. Consultant Study (if needed)	\$0
F. Inflation (C.1. + C.2. x 2%) (per year)	\$0
<b>Total Project Estimate</b>	<b>\$3,498,000</b>

**Departments Impacted:**

PW-Roads and Bridges, PW-Solid Waste, Vehicle Maintenance and Building Maintenance.

**Projected Operating Budget Impact:** T.B.D.

**Project Title:** Bridge Structures  
**Location:** Countywide  
**Type:** Construction  
**Priority:** On-going

**PUBLIC WORKS – ROADS & BRIDGES**

Jeff Catoe, Director

**Description and Justification:**

Engineering studies conducted in 2010 determined that three bridges in flood prone areas need to be reconstructed.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	\$ 4,500,000	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000	\$ 2,500,000
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 4,500,000	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000	\$ 2,500,000
G.O. Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:** None anticipated.

**Project Title:** Contracted Asphalt Repairs  
**Location:** Countywide  
**Type:** Construction  
**Priority:** On-going

**PUBLIC WORKS – ROADS & BRIDGES**

Jeff Catoe, Director

**Description and Justification:**

Continued use of private contractors for resurfacing, asphalt paving and road repairs is a cost-effective and efficient manner for improving the existing poor conditions of much of the current roadway inventory.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Contracted Asphalt Repairs - Countywide</b>							
Capital Expenditures	\$ 1,800,000	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000
Capital Revenues							
Governmental Fund	\$ 1,800,000	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000
Capital Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
G.O. Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:**

T.B.D.

**Project Title:** Work Order Program Upgrade  
**Location:** Countywide  
**Type:** Equipment  
**Priority:** Short-term

**PUBLIC WORKS – ROADS & BRIDGES**

Jeff Catoe, Director

**Description and Justification:**

Upgrades to the computer software program for Roads & Bridges field data, maintenance history and reporting is vital to managing projects and identifying trends that can promote cost savings. Current system is a 1994 Lotus 1-2-3 based program. A modern system will allow for efficiencies in tracking job data history to include costs, time, labor, equipment, materials, inventory, locations, completion dates, etc.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Revenues							
Governmental Fund	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
G.O. Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ 45,000	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 22,500
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ (45,000)	\$ (4,500)	\$ (4,500)	\$ (4,500)	\$ (4,500)	\$ (4,500)	\$ (22,500)

**Projected Operating Budget Impact:**

Estimated annual maintenance costs for computer program with mapping per last demo with vendor "IworQ" was \$4,500.

**Project Title:** Stormwater / Crosspipe Maintenance  
**Location:** Countywide  
**Type:** Construction  
**Priority:** On-going

**PUBLIC WORKS – ROADS & BRIDGES**

Jeff Catoe, Director

**Description and Justification:**

This project will replace and upgrade aged and compromised 8"-10" drainage crosspipes in conjunction with roadway maintenance projects. Locations prioritized by recurring maintenance requests, degree of recorded flooding, and impact on traffic/travel/safety conditions (not just density), along with general knowledge of history of all locations and date of infrastructure. These projects include: Greystone Drive, Kirk Airbase Road, Langley Road, Daystar Road, Leadoff Road, Gills Creek Drive (Phase III upgrades), Carnes Wilson (Phase II upgrades), Stewart Place Road, Logging Road, and Barbarosa.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	\$ 500,000	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
G.O. Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MS4 Fee	\$ 500,000	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:**

T.B.D.

**PUBLIC WORKS – SOLID WASTE / RECYCLING  
DEPARTMENTAL SUMMARY**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Knuckleboom</b>	\$ 330,000	\$ 165,000	\$ -	\$ -	\$ -	\$ -	\$ 165,000
<b>Roll-off Application Refuse Truck</b>	\$ 300,000	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
<b>Solid Waste Refuse Containers</b>	\$ 260,000	\$ -	\$ 130,000	\$ -	\$ -	\$ -	\$ 130,000
<b>Improvements at Convenience Centers - Countywide</b>	\$ 1,400,000	\$ -	\$ -	\$ 350,000	\$ -	\$ 350,000	\$ 700,000
<b>Capital Expenditures</b>	\$ 2,290,000	\$ 165,000	\$ 280,000	\$ 350,000	\$ -	\$ 350,000	\$ 1,145,000
<b>Capital Revenues</b>							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 1,730,000	\$ 165,000	\$ -	\$ 350,000	\$ -	\$ 350,000	\$ 865,000
G.O. Bond	\$ 560,000	\$ -	\$ 280,000	\$ -	\$ -	\$ -	\$ 280,000
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Expenditures</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Revenues</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Budget Impact</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Project Title:** Knuckleboom  
**Location:** Countywide  
**Type:** Equipment  
**Priority:** Short-term

**PUBLIC WORKS – SOLID WASTE / RECYCLING**

Jeff Catoe, Director

**Description and Justification:**

This request will replace a 2006 model that will have exceeded its useful life.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	\$ 330,000	\$ 165,000	\$ -	\$ -	\$ -	\$ -	\$ 165,000
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 330,000	\$ 165,000	\$ -	\$ -	\$ -	\$ -	\$ 165,000
G.O. Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:**

This equipment costs approximately \$12,750 per year to operate; \$6,500 for general maintenance and \$6,250 for fuel. Replacement equipment represents a \$0 net impact.



**Project Title:** Solid Waste Refuse Containers  
**Location:** Countywide  
**Type:** Equipment  
**Priority:** On-going

**PUBLIC WORKS – SOLID WASTE / RECYCLING**

Jeff Catoe, Director

**Description and Justification:**

Under legislated Solid Waste Management Act 1991, Lancaster County must collect and properly dispose of all solid waste generated. Current annual trends and records as submitted to SCDHEC have shown significant increases each year for Lancaster County. New legislation with stricter guidelines associated with landfills will also show increased volumes of recycling in addition to that existing under the county's recycling program. Replacement of existing equipment (solid waste collection containers) is sorely needed. A large portion of this growth can be associated with the additional housing units and population increase in Indian Land.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Capital Expenditures</b>	\$ 260,000	\$ -	\$ 130,000	\$ -	\$ -	\$ -	\$ 130,000
<b>Capital Revenues</b>							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
G.O. Bond	\$ 260,000	\$ -	\$ 130,000	\$ -	\$ -	\$ -	\$ 130,000
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Expenditures</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Revenues</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Budget Impact</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:**

None anticipated.

**Project Title:** Improvements at Convenience Centers      **PUBLIC WORKS – SOLID WASTE / RECYCLING**  
**Location:** Countywide      Jeff Catoe, Director  
**Type:** Construction  
**Priority:** On-going

**Description and Justification:**  
 This project will provide upgrades, safeguards and expansion of the collection/disposal centers.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Improvements at Convenience Centers - Countywide</b>							
Capital Expenditures	\$ 1,400,000	\$ -	\$ -	\$ 350,000	\$ -	\$ 350,000	\$ 700,000
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 1,400,000	\$ -	\$ -	\$ 350,000	\$ -	\$ 350,000	\$ 700,000
G.O. Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:**  
 T.B.D.

**PARKS & RECREATION – DEPARTMENTAL SUMMARY**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Lancaster County Sports Complex	\$ 17,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,000,000
Indian Land - Gym / Playground / Picnic / Practice	\$ 5,498,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,498,500
Recreation Center Flooring	\$ 112,000	\$ -	\$ -	\$ 112,000	\$ -	\$ -	\$ -
Playground Renovations	\$ 125,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 75,000
Playgrounds at Recreation Centers	\$ 87,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ 42,000
Buford - Parking Lot / Walking Track	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Springdale - Parking Lot	\$ 131,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 131,400
Park Upgrades Countywide & Land Purchase	\$ 4,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000,000
<b>Capital Expenditures</b>	<b>\$ 27,153,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 112,000</b>	<b>\$ 50,000</b>	<b>\$ 45,000</b>	<b>\$ 26,946,900</b>
<b>Capital Revenues</b>							
Governmental Fund	\$ 364,000	\$ -	\$ -	\$ 112,000	\$ -	\$ 15,000	\$ 237,000
Park Development Fund	\$ 281,400	\$ -	\$ -	\$ -	\$ 50,000	\$ 25,000	\$ 206,400
Park & Recreation Development Fund (PARF)	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000
Community / Private Funding for Recreation	\$ 6,998,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,998,500
G.O. Bond	\$ 19,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,500,000
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Expenditures</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>
<b>Operating Revenues</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>
<b>Operating Budget Impact</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Title:** Lancaster County Sports Complex  
**Location:** Lancaster  
**Type:** Construction  
**Priority:** Long-term

**PARKS & RECREATION**  
 Hal Hiott, Director

**Description and Justification:**

Approximately 2,500 customers per week are currently served by this facility. Over the 10-year CIP, 2,500 more customers per week are anticipated to need services. This project will construct a ball field complex to support regular season games and travel tourism games. Two (2) four-field clover leaf design field complexes, two (2) central scoring/offices/restroom/concession towers, lighted play fields and soccer fields, tennis complex, playground, picnic shelter, perimeter walking trail, paved parking lots and maintenance storage area. The old Dixie Youth fields are land-locked and cannot be expanded. We will fail to meet the current Level-of-Service in approximately two years without making these improvements.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Capital Expenditures</b>	\$ 17,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,000,000
<b>Capital Revenues</b>							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Park Development Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Park & Recreation Development Fund (PARD)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Community / Private Funding	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
G.O. Bond	\$ 15,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,500,000
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Expenditures</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Revenues</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Budget Impact</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:** T.B.D.

**Project Title:** Indian Land - Gym / Playground / Picnic / Practice  
**Location:** Indian Land  
**Type:** Construction  
**Priority:** Long-term

**PARKS & RECREATION**  
 Hal Hiott, Director

**Description and Justification:**

Approximately 2,000 customers per week are currently served by this facility. Over the 10-year CIP, 1,500 more customers are anticipated to need services. This project will construct a 36,000 s.f. gymnasium in partnership with the Council on Aging, including 19 acres of land, a parking lot, picnic shelter, playground, practice fields and multipurpose fields. We will fail to meet the current Level-of-Service in approximately 12 months without making these improvements.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Capital Expenditures</b>	\$ 5,498,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,498,500
<b>Capital Revenues</b>							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Park Development Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Park & Recreation Development Fund (PARF)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Community / Private Funding	\$ 5,498,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,498,500
G.O. Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Expenditures</b>	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
<b>Operating Revenues</b>	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
<b>Operating Budget Impact</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:**

Expenditures and revenues are expected to balance at \$100,000 per year; therefore, the net operating impact is \$0.

**Project Title:** Recreation Center Flooring  
**Location:** Lancaster, Indian Land, Buford and Andrew Jackson  
**Type:** Construction  
**Priority:** Mid-range

**PARKS & RECREATION**  
 Hal Hiott, Director

**Description and Justification:**

Recreation Centers are aging and are in need of upgrades to flooring and HVAC systems. Currently, we serve 5,000 customers per week at these facilities. Over the next fiscal year, 100 more customers are anticipated per month, with an additional 2,500 new customers per month projected over the 10-year CIP.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	\$ 112,000	\$ -	\$ -	\$ 112,000	\$ -	\$ -	\$ -
Capital Revenues							
Governmental Fund	\$ 112,000	\$ -	\$ -	\$ 112,000	\$ -	\$ -	\$ -
Park Development Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Park & Recreation Development Fund (PARD)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Community / Private Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
G.O. Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:**

T.B.D.

**Project Title:** Playground Renovations  
**Location:** Countywide  
**Type:** Construction  
**Priority:** Mid-range

**PARKS & RECREATION**  
 Hal Hiott, Director

**Description and Justification:**

Playgrounds are aging and are in need of new play equipment to revitalize the facilities and attract participants. Currently, we serve 1,000 customers per month at these facilities. Over the 10-year CIP, 100 more customers are anticipated per month.

**Project Costs and Financing Plan:**

Governmental Fund (20%)           \$25,000  
 Park Development Fund (80%)       \$100,000

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	\$ 125,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 75,000
Capital Revenues							
Governmental Fund	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Park Development Fund	\$ 100,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
Park & Recreation Development Fund (PARF)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Community / Private Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
G.O. Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:**

Replacing old equipment will eliminate the pieces in service that are not approved through NRPA/ASTM standards. This action will help prevent the opportunity for lawsuits if an injury were to occur.

**Project Title:** Playgrounds at Recreation Centers  
**Location:** Buford, Andrew Jackson and Springdale  
**Type:** Construction  
**Priority:** Long-range

**PARKS & RECREATION**  
 Hal Hiott, Director

**Description and Justification:**

Install new playgrounds at recreation centers for after school and summer day camp participants. Currently, we serve 350 customers per week at these facilities. Over the 10-year CIP, 100 more customers are anticipated per month.

**Project Costs and Financing Plan:**

Governmental Fund (31%)	\$27,000
Park Development Fund (57.5%)	\$50,000
PARD Grant (11.5%)	\$10,000

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Capital Expenditures</b>	\$ 87,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ 42,000
<b>Capital Revenues</b>							
Governmental Fund	\$ 27,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 12,000
Park Development Fund	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000
Park & Recreation Development Fund (PARD)	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000
Community / Private Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
G.O. Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Expenditures</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Revenues</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Budget Impact</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:**

T.B.D.

**Project Title:** Buford - Parking Lot / Walking Track  
**Location:** Buford  
**Type:** Construction  
**Priority:** Long-term

**PARKS & RECREATION**  
 Hai Hiott, Director

**Description and Justification:**

The existing parking lot has a gravel surface. This project will provide an all-weather surface and improve the safety and appearance of the facility. Approximately 1,000 customers per week are currently served by this facility. Over the 10-year CIP, 100 more customers per month are anticipated to need services. The Community Needs Assessment indicated the need for more walking trails.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Capital Expenditures</b>	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
<b>Capital Revenues</b>							
Governmental Fund	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Park Development Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Park & Recreation Development Fund (PARF)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Community / Private Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
G.O. Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Expenditures</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Revenues</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Budget Impact</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:**

Repaving should occur on a 10-year cycle. Annual inspections will determine the need for patchwork, based on weather and impact. No additional costs associated with the new track. Trash pick-up, mowing and edging in and around the track would fall in with current maintenance duties. Annual inspections will determine the need for repairs.

**Project Title:** Springdale - Parking Lot  
**Location:** Lancaster  
**Type:** Construction  
**Priority:** Long-term

**PARKS & RECREATION**  
 Hal Hiott, Director

**Description and Justification:**

There is an available 16-acre tract adjacent to the Springdale Recreation Complex that would accommodate future parking and programming needs. The useful life of the parking lot has been exceeded and the surface needs to be replaced. This project will provide an all-weather surface and improve the safety and appearance of the facility. Approximately 4,000 customers per month are currently served by this facility. Over the 10-year CIP, 100 more customers are anticipated to need services on a weekly basis and failure to meet the current Level-of-Service will occur in approximately two years without making these improvements.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	\$ 131,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 131,400
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Park Development Fund	\$ 131,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 131,400
Park & Recreation Development Fund (PARD)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Community / Private Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
G.O. Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:**

Repaving should occur on a 10-year cycle. Annual inspections will determine the need for patchwork, based on weather and impact.

**Project Title:** Park Upgrades Countywide & Land Purchase  
**Location:** Countywide  
**Type:** Construction  
**Priority:** Long-term

**PARKS & RECREATION**  
 Hal Hiott, Director

**Description and Justification:**  
 Many parks are aging and are in need of upgrades to lighting, fencing and amenities. Currently, 5,000 customers are served per month at these facilities.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	\$ 4,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000,000
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Park Development Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Park & Recreation Development Fund (PARF)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Community / Private Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
G.O. Bond	\$ 4,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000,000
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:**

Operating costs would remain constant since these are renovations, not additions.

### SHERIFF – DEPARTMENTAL SUMMARY

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Detention Center	\$ 26,921,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,921,000
Vehicles	\$ 4,000,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 2,000,000
Driving/Use of Force Simulator	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000
Armored Personnel Carrier	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Body Cameras	\$ 472,718	\$ -	\$ 154,478	\$ 79,560	\$ 79,560	\$ 79,560	\$ 79,560
<b>Capital Expenditures</b>	<b>\$ 31,783,718</b>	<b>\$ 400,000</b>	<b>\$ 554,478</b>	<b>\$ 479,560</b>	<b>\$ 479,560</b>	<b>\$ 479,560</b>	<b>\$ 29,390,560</b>
<b>Capital Revenues</b>							
Governmental Fund	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Capital Fund	\$ 4,090,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 2,090,000
G.O. Bond	\$ 26,921,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,921,000
State Funds-Dept. of Public Safety	\$ 472,718	\$ -	\$ 154,478	\$ 79,560	\$ 79,560	\$ 79,560	\$ 79,560
<b>Operating Expenditures</b>	<b>\$ 2,810,500</b>	<b>\$ -</b>	<b>\$ 2,810,500</b>				
<b>Operating Revenues</b>	<b>\$ 365,000</b>	<b>\$ -</b>	<b>\$ 365,000</b>				
<b>Operating Budget Impact</b>	<b>\$ 2,445,500</b>	<b>\$ -</b>	<b>\$ 2,445,500</b>				

**Project Title:** Detention Center  
**Location:** T.B.D.  
**Type:** Construction  
**Priority:** Long-range

**SHERIFF**  
 Barry Faile, Sheriff

**Description and Justification:**

The Lancaster County Detention Center serves as a housing and holding facility for persons incarcerated by the following agencies: Lancaster County Sheriff's Office, SC Department of Probation & Parole, Lancaster Police Department, SC Highway Patrol, SC Department of Natural Resources and SC Department of Juvenile Justice. Federal agencies also use the facility on an infrequent basis. All of these agencies benefit directly from this facility. Based on the increase in the average daily jail population, the existing facility will fail to meet future needs.

This new facility will replace the current Detention Center with a modern "pod" based design, which affects the manpower needs to monitor and control inmates. The current facility is a linear design which has significant areas of sparsely controlled areas. The new facility would have a wing dedicated to Magistrate's Court. This would allow for bond hearings, probable cause hearings, etc. to be done on-site without the risks of transporting the inmates to a separate Magistrate's Court facility. The new court would incorporate modern security measures to protect the court staff and public from harm.

**Project Costs and Financing Plan:**

Various jail space cost estimates varied widely; the average figure is approximately \$60,000 per bed.

<b>Construction Budget</b>	<b>Amount</b>
A. Planning, Engineering and Design (10% of C.1.)	\$2,100,000
<b>B. Land Acquisition</b>	<b>\$251,000</b>
<b>C. Construction (Sum of C.1. and C.2. below)</b>	<b>\$22,050,000</b>
1. Construction Cost	\$21,000,000
2. Construction Contingency (5% of C.1.)	\$1,050,000
D. Equipment (Furnishings, Vehicles, etc.)	\$0
E. Consultant Study (if needed)	\$0
F. Inflation (C.1. + C.2. x 2%) (per year)	\$2,520,000
<b>Total Project Estimate</b>	<b>\$26,921,000</b>

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
Capital Expenditures	\$ 26,921,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,921,000
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
G.O. Bond	\$ 26,921,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,921,000
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ 2,810,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,810,500
Operating Revenues	\$ 365,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 365,000
Operating Budget Impact	\$ 2,445,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,445,500

**Projected Operating Budget Impact:**

The proposed facility will be constructed to house 300 inmates to accommodate future growth. The pod system is most likely more cost effective to build; however, to supervise the pod system it will require more manpower. This is because direct supervision places an officer in each pod. Currently we do not have personnel in the housing units. Direct supervision is the national trend in modern correctional facilities. Currently we have 6 correctional officers per shift (28 total). Assuming we did not have a population increase, we may be able to effectively and safely run the facility with 4 additional correctional officers per shift (10 total). An example of the manpower needs comes from York County Sheriff's Office which is a 300 bed facility with direct supervision – each shift is staffed with 25 correctional officers.

Operating expenditures are difficult to estimate since there are several variables that have not or cannot be determined. First, the number of inmates varies. On a monthly basis, we average 140 inmates per day. Again it is important to understand that other than the additional officers to provide direct supervision, the following figures are estimates based on the inmate population increase. If inmate population does not increase then these numbers will not increase. It is also important to understand that these figures include increases to personnel, training, equipment, and many other line items if the inmate population increases. As the number of inmates grows, safety regulations require that the number of correctional officers and related expenses must also increase.

Another unknown would be the contracting of the facility to house federal inmates. If we were able to arrange to house federal inmates in unoccupied areas of the jail, we could use those funds as a source of revenue. The per day reimbursement rate for housing a federal inmate is approximately \$75. Previous estimates show that it costs Lancaster County approximately \$55 a day to house an inmate. Under this scenario, roughly \$20 of revenue per federal inmate per day would be generated. If 50 federal inmates were housed here each year, we could potentially generate net revenue of \$365,000 annually.

	Year 1	Year 2	Year 3	Year 4	Year 5	Years 6-10
Estimated Daily Inmates	140	150	170	190	200	250
Annual Operating Expenditures	\$2,810,500	\$3,011,250	\$3,412,750	\$3,814,250	\$4,015,000	\$25,093,750
Estimated Daily Federal Inmates	50	50	50	50	50	50
Annual Operating Revenue	\$365,000	\$365,000	\$365,000	\$365,000	\$365,000	\$1,825,000
Annual Operating Budget Impact	(\$2,445,500)	(\$2,646,250)	(\$3,047,750)	(\$3,449,250)	(\$3,650,000)	(\$23,268,750)

**Project Title:** Vehicles  
**Location:** Countywide  
**Type:** Equipment  
**Priority:** On-going

**SHERIFF**  
 Barry Faile, Sheriff

**Description and Justification:**

Based on best management practices, vehicles should be replaced on a regular schedule to maximize their safe and effective use and to minimize costly repairs and extreme fluctuations in capital budget expenditures. The current fleet dedicated to the Sheriff's Office contains approximately 110 vehicles. Ten (10) of these vehicles are scheduled for replacement each year.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Vehicles</b>							
Capital Expenditures	\$ 4,000,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 2,000,000
Capital Revenues							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 4,000,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 2,000,000
G.O. Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:** Replacement vehicles represent a \$0 net impact. Sheriff's patrol cars cost approximately \$4,250 per year to operate; \$1,250 for general maintenance and \$3,000 for fuel. Therefore, the total annual operating cost for the proposed 10 vehicles is \$42,500.

**Project Title:** Driving/Use of Force Simulator  
**Location:** T.B.D.  
**Type:** Construction  
**Priority:** Mid-range

**SHERIFF**  
Barry Faile, Sheriff

**Description and Justification:**

The safe operation of emergency vehicles and the use of force against resistive citizens are the two areas of law enforcement that result in the most injuries to our staff and the citizens of Lancaster County. Due to the potential of death or serious injury surrounding these areas, they are also the areas that create the most liability for the County. Training in these areas are often limited by budgetary and logistical shortcomings.

Several questions arise when contemplating a solution to these matters: Where do you safely practice high speed driving and vehicle maneuvers? How much ammunition does a top notch firearms training program for 114 deputies cost? How do you simulate the decision making process when faced with deadly force threats?

A driving/firearms simulator would provide our agency the opportunity to train in these areas without the common logistical problems. Although initially expensive, the simulator would allow us to train more than we are currently able without a great increase in our training budget. Additional training will increase officer/citizen safety and reduce liability for the County. In addition, we may be able to craft training agreements with other Law Enforcement agencies that would allow them to use the simulator for a reasonable fee.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Capital Expenditures</b>	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000
<b>Capital Revenues</b>							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000
G.O. Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Expenditures</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Revenues</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Budget Impact</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact: T.B.D.**

**Project Title:** Armored Personnel Carrier  
**Location:** Countywide  
**Type:** Equipment  
**Priority:** Long-range

**SHERIFF**  
 Barry Faile, Sheriff

**Description and Justification:**

An Armored Personnel Carrier (APC) is a specially designed vehicle built and equipped with armor plating. It is capable of stopping most gunfire and resistant to explosions. It will be used as a rescue vehicle in highly volatile and dangerous situations such as: active shooters, hostage incidents, barricaded subjects and officer/citizen down rescues.

**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Armored Personnel Carrier</b>							
Capital Expenditures	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Capital Revenues							
Governmental Fund	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Capital Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
G.O. Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unspecified Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Budget Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact:** T.B.D.

**Project Title:** Body Cameras  
**Location:** Countywide  
**Type:** Equipment  
**Priority:** On-going

**SHERIFF**  
 Barry Faile, Sheriff

**Description and Justification:**

Best management practices for law enforcement agencies encourages the use of body cameras for field personnel. This project includes 70 AXON Flex cameras, 12 docking stations, 15 unlimited licenses, E.Com licenses (55 officer safety plan including TASER) and a professional services contract from the vendor.

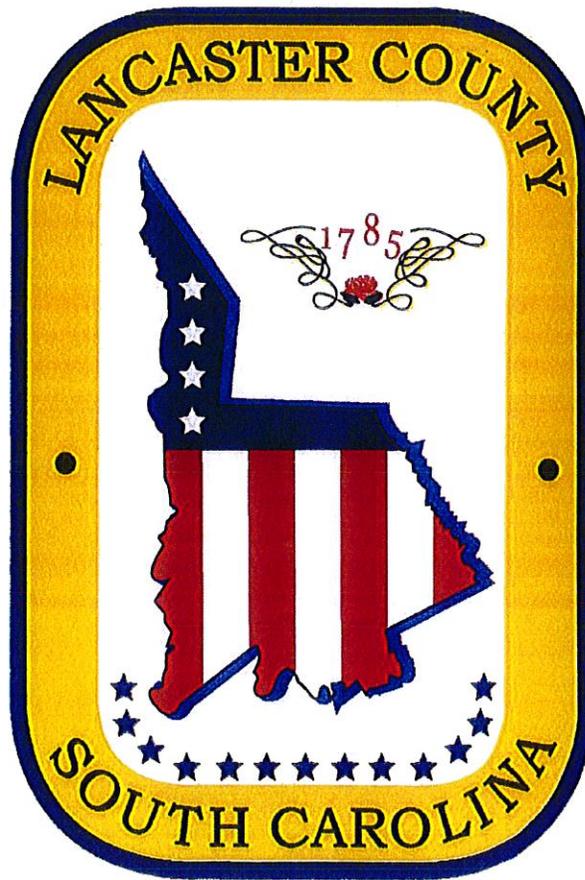
**Project Costs and Financing Plan:**

	Total Project Estimate	2016/17	2017/18	2018/19	2019/20	2020/21	Five Year 2021/2026
<b>Capital Expenditures</b>	\$ 472,718	\$ -	\$ 154,478	\$ 79,560	\$ 79,560	\$ 79,560	\$ 79,560
<b>Capital Revenues</b>							
Governmental Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
G.O. Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State Funds-Dept. of Public Safety	\$ 472,718	\$ -	\$ 154,478	\$ 79,560	\$ 79,560	\$ 79,560	\$ 79,560
<b>Operating Expenditures</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Revenues</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Budget Impact</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Projected Operating Budget Impact: T.B.D.**

# Budget Monitoring Report

Month of August 2016



Administration Committee Meeting September 15, 2016

Prepared by Kimberly Hill, Budget Analyst

This is an unaudited report to management and is intended for informational purposes only.

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## General Fund Revenue Overview

### Major Revenue Source - Property Taxes

These revenues are comprised of ad-valorem real property taxes, personal property taxes, vehicle taxes, 1% local option sales taxes for property tax reduction, and property tax reimbursements from the State of SC such as homestead, manufacturer's, and motor carrier.

August Collections	Current YTD Collections	Previous YTD Collections	Total Budgeted Collections	% of Target
905,501	1,200,800	1,138,860	30,268,104	4%

### Major Revenue Source - Other Taxes

These FY2017 revenues come from road improvement fees.

August Collections	Current YTD Collections	Previous YTD Collections	Total Budgeted Collections	Current % of Target
220,490	425,077	410,318	2,105,000	20%

### Major Revenue Source - Intergovernmental Revenue

This revenue source consists of the following payment types: State Aid to Subdivisions, State Salary Participation, State DSS 4D Funds, State Election Commission, State Veterans Affairs, some State & Federal grants, and intergovernmental payments from other governments.

August Collections	Current YTD Collections	Previous YTD Collections	Total Budgeted Collections	% of Target
95,224	155,422	149,176	4,472,895	3%

### Major Revenue Source - Charges for Services

The majority (\$2,540,000 FY2017) of these revenues come from ambulance fees. Other sources are solid waste fees, convenience fee for SCDMV stickers, and delinquent tax costs.

August Collections	Current YTD Collections	Previous YTD Collections	Total Budgeted Collections	% of Target
216,406	375,849	513,380	2,991,900	13%

### Major Revenue Source - Licenses and Permits

These revenues are associated with land ownership transfers and new home and commercial construction. The majority (\$3,095,830) of FY2017 budgeted revenues in this category come from anticipated building permit revenue.

August Collections	Current YTD Collections	Previous YTD Collections	Total Budgeted Collections	% of Target
454,063	887,820	862,186	4,491,315	20%

**Non-Major Revenue Sources– Fines and Fees, Contributions & Donations, Miscellaneous**

These revenues are considered non-major sources. Fines & Fees include Magistrate fines, Family Court fees, civil paper fees, costs of court, and library fines. Contributions & Donations include any donations or contributions made to the varying departments in the County. Miscellaneous includes interest income, rental income, and inmate commissary commission income.

	August Collections	Current YTD Collections	Previous YTD Collections	Total Budgeted Collections	% of Target
Fines & Fees	78,334	86,699	79,421	918,250	9%
Contributions & Donations	1,188	5,075	21,662	53,000	10%
Miscellaneous	14,282	38,829	-	154,212	3%

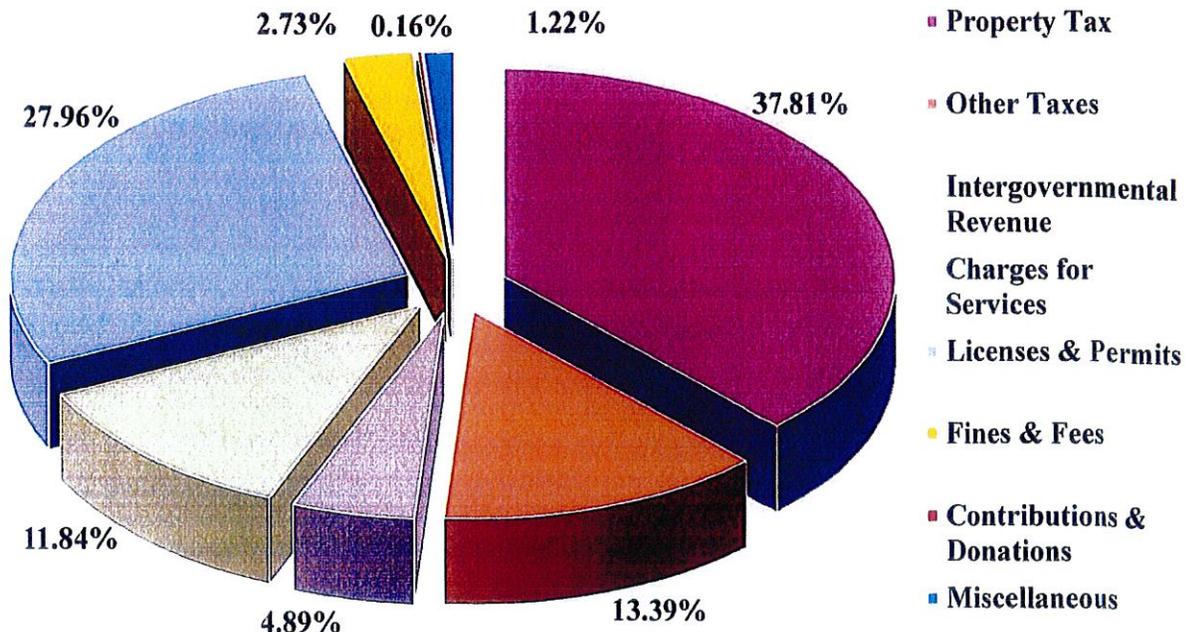
**Total Revenue August: \$1,985,489**

Major Revenue Sources:

1% Local Option Rollback	\$372,265
Building Permits	\$345,103
Vehicle Taxes	\$307,603
Road Improvement Fees	\$220,490
Ambulance Charges	\$187,031
1% Local Option Revenue	\$163,206

**General Fund YTD Revenue by Source**

(Excludes Other Financing Sources)



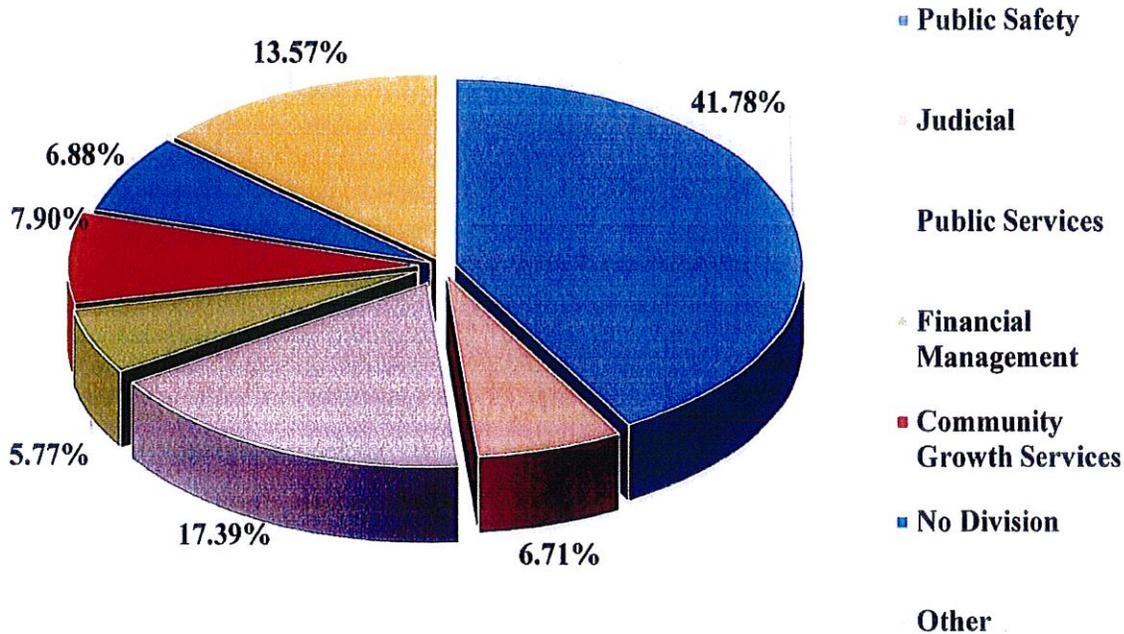
## General Fund Expenditure Overview

**Total Expenditures August: \$3,007,083**

Major Expenditures:

Wages & Salaries	\$1,520,908
Fringe Benefits	\$586,181
Contractual Services	\$144,945
Vehicle Maintenance	\$116,235
Utilities	\$100,381
Maintenance Service Agreement	\$65,328

## General Fund YTD Expenditures by Division



## GENERAL FUND

CATEGORY	BUDGET	YTD	%
Revenues	45,454,676	3,175,570	6.99%
Expenditures	-45,844,252	-7,135,655	15.56%
Other Financing Source	3,683,102	-	-
Other Financing Use	-3,293,526	-	-
Revenues Over (Under) Expenditures	0	-3,960,085	

## Fund Balance Estimates

**Estimated Unassigned Fund Balance (GF): \$16,743,855** which is about 34% of the total GF budget.

Overall the GF expenditure budget reflects a remaining percentage of 84.44%. Revenue collections are within 7% of estimates.

	Current Year	Prior Year
<b>Nonspendable</b>	\$1,205,735	\$1,200,388
<b>Restricted</b>	\$1,998,069	\$2,037,117
<b>Committed</b>	-	-
<b>Assigned</b>	\$3,706,070	\$1,805,431
<b>Unassigned</b>	\$16,743,855	\$13,701,554
<b>Fund Balance End of August</b>	\$23,653,729	\$18,744,490

### Fund balance terminology (GASB 54)

There are five components of fund balance:

1. Nonspendable-examples would include inventory and prepaid items
2. Restricted-externally enforceable by law, etc.
3. Committed-self-imposed limitations (requires ordinance-highest level)
4. Assigned-intended use limitations
5. Unassigned

### Requests for Information

This financial report is designed to provide a general overview of Lancaster County's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to:

**Kimberly Hill**

**Budget Analyst**

**[khill@lancastercountysc.net](mailto:khill@lancastercountysc.net)**

## Major Projects Tracker

Responsible Department	Project/Item	Budget	YTD Expenditures	Status
GIS	Pictometry	\$60,000	-	Recently received approval from the procurement office to move forward in the process of signing the contracts. This has delayed the work for over a month but we are targeted to still have the information completed to have the flyover conducted first quarter of 2017.
Solid Waste	Disposal Contract Rebid	\$1,600,000	\$109,877	RFPs out and have had pre-bid meeting. Anticipating an increase in tipping fees.
Roads	EMS Retaining Wall	\$350,000	\$1,104	Reviewing field data taken and beginning design work.
IT	Cyber Security-CJIS	\$75,000	\$6,270	Two-factor has been implemented and is being deployed to all new laptops. Mobile device management has been implemented is being deployed to all new smartphones. End of life core switch has been replaced. Evidence library computer has been updated, both hardware and software.
Recreation	Pool Repairs	\$50,000	-	Pool project will not start until Next April. Pool is still up and running for high school swim team. We will take formal quotes towards the end of the calendar year.
Administrator	Historic Jail Repairs	\$268,940	\$17,500	Architect has started drawings and is preparing to have bid documents ready for Procurement for the historic jail repairs.
Fleet/Administrator	Fleet Facility	\$2,094,230	\$4,000	Soil testing is done; waiting on results.
Risk Management	Security Upgrades	\$106,830	-	Waiting on a quote to upgrade the card reader system, and add door locks. Staff met with a company about pricing to enclose the following areas: Our front reception area, Auditor, Treasurer, and Delinquent Tax.
Administrator	DSS Building Renovation	\$75,000	-	In Procurement and hope to have PO soon. Steve will check progress prior to meeting Thursday.
Solid Waste	IL Convenience Center	\$334,135	\$19,701	Update being discussed as separate agenda item.

**Other Fund Overview-August 31, 2016**

**CAPITAL IMPROVEMENT FUND**

<b>CATEGORY</b>	<b>BUDGET</b>	<b>YTD</b>	<b>%</b>
Revenues	1,594,000	41,085	2.58%
Expenditures	-1,594,000	-443,294	27.81%
Other Financing Source	0	0	
Revenues Over (Under) Expenditures	0	-402,209	

**COURT MANDATED SECURITY**

<b>CATEGORY</b>	<b>BUDGET</b>	<b>YTD</b>	<b>%</b>
Revenues	1,283,500	32,562	2.54%
Expenditures	-1,283,500	-158,673	12.36%
Other Financing Source	0	0	
Revenues Over (Under) Expenditures	0	-126,111	

**VICTIMS SERVICES FUND**

<b>CATEGORY</b>	<b>BUDGET</b>	<b>YTD</b>	<b>%</b>
Revenues	86,605	7,089	8.18%
Expenditures	-86,605	-8,614	9.95%
Other Financing Source	0	0	
Revenues Over (Under) Expenditures	0	-1,526	

**E-911**

<b>CATEGORY</b>	<b>BUDGET</b>	<b>YTD</b>	<b>%</b>
Revenues	625,150	17,299	2.77%
Expenditures	-583,434	-100,791	17.28%
Other Financing Use	-41,716	0	
Revenues Over (Under) Expenditures	0	-83,492	

**COUNTY TRANSPORTATION COMMISSION FUND**

<b>CATEGORY</b>	<b>BUDGET</b>	<b>YTD</b>	<b>%</b>
Revenues	2,226,200	1,066,918	47.93%
Expenditures	-2,600,000	-3,320,437	127.71%
Other Financing Source	373,800	0	
Revenues Over (Under) Expenditures	0	-2,253,520	

**INDIAN LAND FIRE PROTECTION DISTRICT FUND**

<b>CATEGORY</b>	<b>BUDGET</b>	<b>YTD</b>	<b>%</b>
Revenues	546,000	1,205	0.22%
Expenditures	-596,000	-200,825	33.70%
Other Financing Source	50,000	0	
Other Financing Use	0	0	
Revenues Over (Under) Expenditures	0	-199,621	

**LOCAL ACCOMODATIONS TAX FUND**

<b>CATEGORY</b>	<b>BUDGET</b>	<b>YTD</b>	<b>%</b>
Revenues	40,000	6,875	17.19%
Expenditures	-50,000	-14,063	28.13%
Other Financing Source	10,000	0	
Revenues Over (Under) Expenditures	0	-7,187	

**SUNDAY ALCOHOL SALES TAX FUND**

<b>CATEGORY</b>	<b>BUDGET</b>	<b>YTD</b>	<b>%</b>
Revenues	0	0	-
Expenditures	-7,000	0	0.00%
Other Financing Source	7,000	0	
Revenues Over (Under) Expenditures	0	0	

**DEBT SERVICE FUND**

<b>CATEGORY</b>	<b>BUDGET</b>	<b>YTD</b>	<b>%</b>
Revenues	2,625,276	51,336	1.96%
Expenditures	-4,203,722	-730,061	17.37%
Other Financing Source	1578446	0	
Revenues Over (Under) Expenditures	0	-678,725	

**CAPITAL PROJECT SALES TAX FUND 1**

<b>CATEGORY</b>	<b>BUDGET</b>	<b>YTD</b>	<b>%</b>
Revenues	0	-	-
Expenditures	-1,538,570	-1,798	0.12%
Other Financing Source	2,076,679	0	0.00%
Other Financing Use	-538,109	0	0.00%
Revenues Over (Under) Expenditures	0	-1,798	

**CAPITAL PROJECT SALES TAX FUND 2**

<b>CATEGORY</b>	<b>BUDGET</b>	<b>YTD</b>	<b>%</b>
Revenues	8,500,000	335	0.00%
Expenditures	-1,015,000	-1,407,383	138.66%
Other Financing Source	1,000,000	0	0.00%
Other Financing Use	-8,485,000	0	0.00%
Revenues Over (Under) Expenditures	0	-1,407,048	

**RECREATION FUND**

<b>CATEGORY</b>	<b>BUDGET</b>	<b>YTD</b>	<b>%</b>
Revenues	1,406,052	278,230	19.79%
Expenditures	-2,540,062	-373,241	14.69%
Other Financing Source	1,134,010	-	
Revenues Over (Under) Expenditures	0	-95,011	

**AIRPORT FUND**

<b>CATEGORY</b>	<b>BUDGET*</b>	<b>YTD*</b>	<b>%</b>
Revenues	158,197	17,290	10.93%
Expenditures	-223,483	-22,843	10.22%
Other Financing Source	65,286	0	
Revenues Over (Under) Expenditures	0	-5,553	

\*Does not include grant revenue or expenditures

**PLEASANT VALLEY FIRE PROTECTION DISTRICT FUND**

<b>CATEGORY</b>	<b>BUDGET</b>	<b>YTD</b>	<b>%</b>
Revenues	440,078	834	0.19%
Expenditures	-410,078	-52,596	12.83%
Other Financing Source	0	0	
Other Financing Use	-30,000	0	0.00%
Revenues Over (Under) Expenditures	0	-51,761	

COUNTY OF LANCASTER  
REVENUE & EXPENDITURE STATEMENT

FY 2016-2017

08/01/2016 TO 08/31/2016

	<u>BUDGETED</u>	<u>CURRENT PERIOD</u>	<u>YEAR-TO-DATE INCLUDING ENCUMBRANCES</u>	<u>REMAINING BALANCE</u>	<u>PCT USED</u>
<b>10 GENERAL FUND</b>					
<b>REVENUE:</b>					
400 CURRENT PROPERTY TAXES	21,784,157.00	308,001.22	578,430.51	21,205,726.49	3
410 DELINQUENT PROPERTY TAXES	816,500.00	32,892.72	57,762.15	758,737.85	7
417 PROPERTY TAXES-STATE REIM	1,702,447.00	29,135.94	29,135.94	1,673,311.06	2
418 PROPERTY TAXES-LOST REV	5,950,000.00	535,470.91	535,470.91	5,414,529.09	9
419 MULTI COUNTY PILOT	15,000.00	0.00	0.00	15,000.00	0
422 OTHER TAXES	2,105,000.00	220,490.21	425,077.15	1,679,922.85	20
434 INTERGOVERNMENTAL- STATE	3,512,875.00	2,220.09	6,970.90	3,505,904.10	0
435 STATE AID TO LIBRARY	114,978.00	28,744.50	28,744.50	86,233.50	25
436 INTERGOVERNMENTAL- LOCAL	845,042.00	64,259.77	119,706.76	725,335.24	14
441 LICENSE- FRANCHISE	468,385.00	0.00	0.00	468,385.00	0
442 LIC & PERMITS- BLDG	3,095,830.00	345,103.00	701,882.00	2,393,948.00	23
444 LIC & PERMITS- PLANNING	24,100.00	5,250.00	8,830.00	15,270.00	37
446 LIC & PERMITS- ROD	900,000.00	103,485.40	176,733.26	723,266.74	20
448 LIC & PERMITS- CORONER	3,000.00	225.00	375.00	2,625.00	13
450 CHGS. FOR SVCS.- PUBLIC W	111,400.00	8,217.50	8,627.90	102,772.10	8
455 CHGS. FOR SVCS.- FEES	272,500.00	14,851.34	26,143.34	246,356.66	10
456 CHGS. FOR SVCS.- COPIES	14,800.00	2,097.00	2,907.25	11,892.75	20
457 CHGS. FOR SVCS.- OTHER	28,200.00	2,431.50	3,160.75	25,039.25	11
458 CHGS. FOR SVCS.- EMS	2,540,000.00	187,031.09	331,351.92	2,208,648.08	13
459 CHGS. FOR SVCS.- MISC	25,000.00	1,778.00	3,658.00	21,342.00	15
460 FINES & FEES-TEMP VEH TAG	2,500.00	165.00	365.00	2,135.00	15
461 FINES & FEES- COURTS	792,500.00	65,194.26	65,194.26	727,305.74	8
464 FINES & FEES- OTHER	10,000.00	200.00	400.00	9,600.00	4
465 FINES & FEES- OTHER	0.00	66.67	150.01	-150.01	0
466 FINES & FEES- OTHER	15,000.00	1,075.00	1,850.00	13,150.00	12
467 FINES & FEES- OTHER	30,000.00	4,875.00	7,875.00	22,125.00	26
468 FEES- BANK	68,250.00	6,758.46	10,864.71	57,385.29	16
470 CONTRIBUTION & DONATIONS	25,000.00	685.00	10,547.20	14,452.80	42
471 LIBRARY DONATIONS	28,000.00	502.86	4,279.50	23,720.50	15
480 INTEREST INCOME	25,500.00	0.00	14,999.47	10,500.53	59
490 OTHER INCOME	92,212.00	11,478.55	17,907.05	74,304.95	19
491 OTHER INCOME	35,000.00	2,767.70	5,858.82	29,141.18	17
495 OTHER INCOME	1,500.00	35.76	63.24	1,436.76	4
TOTAL REVENUE	45,454,676.00	1,985,489.45	3,185,322.50	42,269,353.50	7
<b>EXPENDITURE:</b>					
500 WAGES	20,651,660.00	1,520,908.44	2,760,459.61	17,891,200.39	13
510 FRINGE	8,167,291.00	586,181.15	1,170,764.37	6,996,526.63	14

520 OTHER PERSONNEL EXPENDITURE	347,500.00	6,489.02	19,130.90	328,369.10	6
530 TRAVEL, TRAINING, & DUES	475,136.00	29,907.94	67,703.98	407,432.02	14
540 SUPPLIES	432,320.00	34,653.03	44,732.07	387,587.93	10
541 POSTAGE	537,495.00	44,131.31	49,401.27	488,093.73	9
542 CLOTHING	199,400.00	7,189.68	20,105.27	179,294.73	10
543 SUPPLIES- LAUNDRY	228,500.00	12,070.23	23,780.60	204,719.40	10
544 SUPPLIES- PUBLIC WORKS	522,000.00	31,959.27	38,531.81	483,468.19	7
545 SUPPLIES- CUSTODIAL	20,000.00	787.67	1,585.27	18,414.73	8
547 SUPPLIES- ANIMAL FOOD	3,000.00	0.00	0.00	3,000.00	0
548 SUPPLIES- HAND TOOLS	20,000.00	4,957.25	4,957.25	15,042.75	25
549 SUPPLIES- WELCOME CENTER	4,000.00	0.00	0.00	4,000.00	0
550 EQUIPMENT- NON CAPITAL	86,000.00	4,108.84	6,400.24	79,599.76	7
551 EQUIPMENT- GENERAL	551,027.00	20,434.98	73,129.54	477,897.46	13
560 CAPITAL EQUIPMENT	91,500.00	3,778.92	3,778.92	87,721.08	4
570 UTILITIES	1,048,340.00	100,380.96	187,780.91	860,559.09	18
571 UTILITIES- TELEPHONE	547,540.00	44,291.19	45,531.70	502,008.30	8
580 RENT	7,500.00	0.00	3,620.00	3,880.00	48
581 RENT- BUILDING	78,766.00	6,402.25	15,302.25	63,463.75	19
582 RENT- EQUIPMENT	5,000.00	0.00	0.00	5,000.00	0
590 MAINTENANCE	1,712,100.00	116,235.39	175,866.39	1,536,233.61	10
591 MAINTENANCE- GENERAL	66,500.00	6,890.70	21,385.51	45,114.49	32
593 MAINTENANCE-SVC AGREEMENT	640,500.00	65,327.84	159,227.78	481,272.22	25
594 MAINTENANCE- BLDG	172,000.00	12,980.40	95,032.02	76,967.98	55
600 CONTRACTUAL SERVICES	1,958,050.00	144,944.56	267,949.38	1,690,100.62	14
604 PS-MEDICAL & PROFESSIONAL	756,215.00	39,587.10	106,877.10	649,337.90	14
605 CS- PRINTING	359,680.00	5,027.08	99,876.81	259,803.19	28
608 SC DEPT OF CORRECTIONS	25,000.00	1,335.00	1,335.00	23,665.00	5
612 CS-DISPOSAL CONTRACT	1,600,000.00	53,545.01	253,096.96	1,346,903.04	16
613 DEMOLITION EXPENSE	50,000.00	1,635.00	2,690.00	47,310.00	5
620 DIRECT ASSISTANCE	13,041.00	0.00	0.00	13,041.00	0
625 DIRECT ASSISTANCE	1,112,031.00	6,932.51	285,030.92	827,000.08	26
650 INSURANCE	933,774.00	4,930.00	920,376.00	13,398.00	99
670 ADVERTISING	93,650.00	5,780.16	11,785.16	81,864.84	13
680 FEE REIMBURSEMENT	600.00	0.00	0.00	600.00	0
690 SPECIAL PROJECTS	1,264,851.00	4,417.45	59,458.86	1,205,392.14	5
691 SP- PROMOTIONS	56,000.00	4,357.00	4,357.00	51,643.00	8
750 EQUIPMENT LEASE	145,300.00	10,124.29	11,319.23	133,980.77	8
760 GRANTS MATCH	318,000.00	-292.63	3,567.06	314,432.94	1
771 DS- LEASE PURCHASE	447,165.00	50,000.00	91,152.25	356,012.75	20
780 MISCELLANEOUS	45,000.00	5,460.00	6,120.00	38,880.00	14
781 MISCELLANEOUS	50,250.00	8,963.52	22,339.55	27,910.45	44
782 OVER/SHORT	570.00	-92.31	-186.46	756.46	-33
783 DRUG FORFEITURE	0.00	363.00	303.00	-303.00	0
TOTAL EXPENDITURE	45,844,252.00	3,007,083.20	7,135,655.48	38,708,596.52	16

DEFICIENCY OF REVENUE					
BEFORE	<u>-389,576.00</u>	<u>-1,021,593.75</u>	<u>-3,950,332.98</u>		<u>1,014</u>
OTHER FINANCING SOURCE					
801 TRANSFER IN	30,000.00	0.00	0.00	30,000.00	0
810 OFS FUND BALANCE	3,653,102.00	0.00	0.00	3,653,102.00	0
TOTAL OTHER FINANCING SOURCE	<u>3,683,102.00</u>	<u>0.00</u>	<u>0.00</u>	<u>3,683,102.00</u>	<u>0</u>
OTHER FINANCING USE:					
950 TRANSFERS	3,293,526.00	0.00	0.00	3,293,526.00	0
TOTAL OTHER FINANCING USE	<u>3,293,526.00</u>	<u>0.00</u>	<u>0.00</u>	<u>3,293,526.00</u>	<u>0</u>
DEFICIENCY OF REVENUE					
AFTER	<u>0.00</u>	<u>-1,021,593.75</u>	<u>-3,950,332.98</u>		<u>0</u>

**BUDGET REPORT BY FUND - EXPENDITURE**

Current Period: 08/01/2016 To 08/31/2016

County Of Lancaster

FY 2016-2017

Ideal Remaining Percent: 83 %

Account	Budgeted	Current	Year To Date	Encumbrance	Remaining Balance	PCT
<b>Fund: 10 General Fund</b>						
005 Non-Departmental	1,454,205.00	2,487.40	927,074.13	0.00	527,130.87	36
007 Cnty Economic Dev. Dept.	402,277.00	22,810.08	39,188.36	0.00	363,088.64	90
011 County Council	3,434,682.00	138,722.81	151,624.14	32,280.00	3,250,777.86	95
012 Council Transfers	1,199,296.00	0.00	0.00	0.00	1,199,296.00	100
014 Direct Assistance	989,541.00	6,932.51	251,147.92	0.00	738,393.08	75
021 Administrator	557,458.00	29,133.00	55,441.82	0.00	502,016.18	90
022 Legal Team	243,927.00	23,946.16	33,501.57	0.00	210,425.43	86
023 Finance	664,855.00	49,130.16	89,563.24	0.00	575,291.76	87
024 Human Resources	214,799.00	15,954.42	33,243.71	0.00	181,555.29	85
025 Risk Management	206,446.00	6,495.34	11,829.71	0.00	194,616.29	94
026 Mis	1,020,477.00	40,538.17	146,783.52	10,888.00	862,805.48	85
027 Gis	206,019.00	9,460.54	16,290.01	0.00	189,728.99	92
029 Zoning	353,465.00	23,552.45	42,941.79	0.00	310,523.21	88
031 Building	994,673.00	56,999.41	102,918.20	0.00	891,754.80	90
032 Planning	480,093.00	34,256.43	69,364.82	0.00	410,728.18	86
041 Assessor	886,172.00	59,330.95	149,296.80	0.00	736,875.20	83
043 Auditor	392,714.00	27,789.21	51,057.81	0.00	341,656.19	87
044 Treasurer	380,715.00	28,372.14	48,192.09	0.00	332,522.91	87
045 Delinquent Tax	322,239.00	16,075.24	29,225.06	0.00	293,013.94	91
051 Registration & Elect	304,893.00	42,477.10	56,454.62	0.00	248,438.38	81
060 Register Of Deeds	338,553.00	27,576.65	44,362.43	0.00	294,190.57	87
061 Circuit Court	82,503.00	8,119.98	9,163.69	0.00	73,339.31	89
063 Clerk Of Court	364,253.00	27,922.00	51,352.66	0.00	312,900.34	86
064 Family Court	367,568.00	30,025.18	50,290.42	0.00	317,277.58	86
068 Coroner	436,343.00	27,515.25	48,112.79	0.00	388,230.21	89
069 Probate Court	439,804.00	32,520.69	55,766.13	0.00	384,037.87	87
070 Mag-Countywide	883,974.00	66,954.50	126,799.01	0.00	757,174.99	86
110 Sheriff	7,837,019.00	555,613.14	1,013,645.99	15,209.24	6,808,163.77	87
111 Sher Drug Asset Forf	0.00	383.00	303.00	0.00	-303.00	0
117 Sheriff Dpt- Town Of Kers	527,367.00	43,515.07	77,319.97	0.00	450,047.03	86
120 Detention Center	2,193,523.00	164,797.51	289,035.80	12,850.00	1,891,637.20	86
121 School Resource Officers	117,146.00	9,516.10	13,851.54	0.00	103,294.46	88
130 Communications	1,792,733.00	139,019.23	232,226.45	0.00	1,560,506.55	87
140 Emergency Management	415,848.00	26,806.92	43,288.48	6,312.23	366,247.29	88
141 Fire Service	1,276,837.00	38,381.02	94,448.96	78,345.81	1,104,042.23	86
142 Town Of Kershaw- Fire	146,727.00	10,105.67	18,146.61	0.00	128,580.39	88
144 Lanc. County Firefighters	1,090,403.00	79,480.46	143,060.94	2,126.00	945,214.06	87
153 Lancaster Ems	6,228,318.00	468,104.27	861,243.92	16,253.00	5,350,821.08	86
202 Roads & Bridges	2,892,515.00	174,228.94	277,077.57	371,204.05	2,244,233.38	78
210 Fleet Operations	573,244.00	50,146.89	81,654.05	24,241.18	467,348.77	82
251 Building Maintenance	1,496,605.00	120,910.73	223,929.06	73,333.28	1,199,342.66	80
310 Landfill-Solid Waste	56,366.00	475.00	475.00	0.00	55,891.00	99

**BUDGET REPORT BY FUND - EXPENDITURE**

Current Period: 08/01/2016 To 08/31/2016

County Of Lancaster

FY 2016-2017

Ideal Remaining Percent: 83 %

Account	Budgeted	Current	Year To Date	Encumbrance	Remaining Balance	PCT
312 Solid Waste Collect	2,863,833.00	140,540.36	253,553.57	150,340.47	2,459,938.96	86
318 Animal Shelter	157,640.00	15,011.95	23,471.89	0.00	134,168.11	85
330 Health Services	82,600.00	7,848.58	15,014.01	0.00	67,585.99	82
601 Dept. Of Social Services	139,210.00	1,229.06	4,280.85	0.00	134,929.15	97
602 D.S.S. Family Indep	58,330.00	4,392.98	8,669.75	0.00	49,660.25	85
610 Veterans Affairs	173,809.00	14,967.95	24,404.36	0.00	149,204.64	86
840 Library	1,228,884.00	86,540.60	150,368.03	0.00	1,078,515.97	88
999 Lease	167,077.00	0.00	41,152.25	0.00	125,924.75	75
10 General Fund	49,137,778.00	3,007,083.20	6,581,608.50	793,385.26	41,762,784.24	85
<b>Report Totals Net</b>	<b>49,137,778.00</b>	<b>3,007,083.20</b>	<b>6,581,608.50</b>	<b>793,385.26</b>	<b>41,762,784.24</b>	<b>85</b>

## Agenda Item Summary

Ordinance # / Resolution#: Discussion Item  
Contact Person / Sponsor: Brad Carnes  
Department: Assessor  
Date Requested to be on Agenda: September Administration Committee

**Issue for Consideration:** Handling rollback taxes.

**Points to Consider:**

Mr. Waylon Wilson has submitted the following e-mail to Council:

Lancaster County Council Representatives,

I want to thank you for taking the subject matter of agricultural rollback taxes that I mentioned during last Monday's council meeting under advisement and discussion. Adopting a separate and earlier tax billing for the 5-year rollback taxes when a land parcel has a "change of use" from agricultural would be a positive step toward meeting Lancaster County goals. A property owner is charged with notifying the assessor of "change" and monthly penalties must be paid upon late notifications exceeding 6 months (SC State Law).

Customary rollback taxes have usually been noted and billed when the previous year's tax billing is sent out at the first of the following year. However, it is not absolutely necessary to wait. Five-year rollback taxes are a one-time even and can be a stand-alone item separate from present year taxes. An example of this is with the 2 of 4 parcels that comprise the Red Stone Hwy 521 development.

Several comments during Council's discussion may have given some a misleading slant to this issue. Knowing the present year's millage rate does not come into the picture as only the previous 5-year's taxes are the subject matter. Also, previous fee-in-lieu agreements would not be affected unless new properties are brought into an existing agreement thus this would not necessarily drive investment away from Lancaster County.

The Red Ventures agreement was brought to your attention as a very real example of how waiting and delaying is a serious matter as the agreement may eliminate the collection of the 5-year taxes. The additional Red Venture property was purchased in 2014, applications for agricultural special assessments were not processed by the new owner and "change" has occurred. Therefore, at least, the 5-year rollback taxes for the years 2011 through 2015 can be collected for any of the "change" parcels. One conceivable option may be to bill now with collections due within the 2016 tax remittance period.

A change in County policy and billing is needed as much can occur with real property, ownership and "change" within a calendar year or two. A number of other properties have been identified that may fit into an earlier billing scenario and would render significant tax dollars to Lancaster County. These monies are needed for our County and children as approximately 70% of the dollars are allocated toward schools. Also, I will be more than happy to sit down and have a fact filled and frank discuss around this complicated tax matter to foster positive changes. Thank you for your time.

**Funding and Liability Factors:**

Any change would depend on how Council elects to handle economic development incentives.

Assessor Brad Carnes report on this matter is attached.

**Council Options:** To request the Auditor amend or not amend current procedure and amending the incentive process.

**Staff Recommendation:** If Council elects to move forward with amending the process we should also amend the incentive process.

**Committee Recommendation:** To be determined.



August 22, 2016

Steve Willis  
Lancaster County Administrator

Mr. Willis,

We had a meeting concerning Lancaster County's Agricultural Use Classification policies. After the meeting we agreed to research and respond to concerns involving the issuance of Rollback taxes.

Most of the concerns were on how the County tracks Aguse and how we bill rollback taxes. Specifically:

1. Can the County bill Rollback taxes at the notice of change?
2. What statutes govern the issuance of Rollback taxes?
3. Difference between billing Rollback taxes at notice of change versus billing with general tax bills?

In response to these questions, I researched our current policy, South Carolina Code of Laws, South Carolina Department of Revenue, and queried other county Assessors. First, there is no State Statute that specifically addresses when to issue a Rollback tax. 12-43-220(4) states that when the use of Ag Property changes, the Assessor must be notified and must then ascertain the amount of Rollback taxes due. The statute does not indicate when the taxes should be billed. SC Code 12-39-140 and 12-39-150 state that the Auditor shall makeup and complete the tax roll prior to, and deliver to the Treasurer by September 30<sup>th</sup>. Most Counties use those statutes to set the bill date and issue their tax bills after September 30<sup>th</sup>.

I contacted several other County Assessors to inquire how other Counties in the State handle their Rollback bills. I received a response from six counties. Four of those bill their Rollback taxes in the Fall with the regular bills. The other two send their Rollback bills at any time of the year once they find a change in use has occurred. However, the bills issued throughout the year still have the regular bill due date of January 15<sup>th</sup> of the following year.

Lancaster County issues Rollback tax bills with the regular bills in the Fall. We also issue Rollback bills upon request from Attorneys involved in real estate closings. Our policies are in line with South Carolina state law and mirror the policies of other counties. We could change our policy and issue Rollback bills once when we are aware of the change in use. However the tax bill would still be due the following year, the same as if we issued it in the Fall.

One property mentioned for discussion was the Red Ventures property in Indian Land. Red Ventures purchased several tracts of land in 2014. Most of these tracts were receiving AgUse when purchased. Red Ventures has not filed an AgUse application for the tracts it purchased and the classification was removed in 2015. However there doesn't appear to be a change in use on all of the properties, mainly around the back of their existing buildings in the Business Park. They have begun construction on a new office building and are adding a loop road. These tracts have been re-platted and are in discussions for Fee-in-Lieu and Multi-County Park status. Most of the tracts that were purchased are not included. Also it should be noted that all the acreage in the 7 tracts would not be subject to a Rollback tax, only the acreage that experienced a change in use. County Attorney John Weaver and I researched the impact a Fee-in-Lieu has on Rollback taxes and determined that per State Statute properties in a FIL are exempted from Rollback taxes. The statute would also nullify any issued Rollback tax at the inclusion into a FIL agreement. I would also like to clarify that the Rollback tax amount due from Red Ventures would be \$69,008.33 on an acreage amount of 24.69 acres, not \$2.5 million.

There were also other properties discussed that are under AgUse and that have undergone a change in use. After a review of these properties, they had already been scheduled to receive a Rollback bill this year in the fall in following with our established County policy. Our office did not fail to issue a Rollback bill on any of the properties given for review as they are scheduled to receive them this year. This brings back the question of when to bill and again Lancaster County is in compliance with State law with our current policy.

In summary after researching the concerns, Lancaster County's policies are in compliance with South Carolina state law and the SC Department of Revenue regulations. Most counties bill their Rollbacks in the Fall with the regular tax bills. Some counties bill their Rollbacks at the notice of change of use, but the due date is same as the regular tax bills sent in the Fall usually January 15<sup>th</sup>. Red Ventures is a special case where a tract that has experienced a change in use is about to enter into a Fee-In-Lieu status and therefore become exempt from Rollback taxes. The other properties mentioned are on schedule to receive their Rollback tax bills this year.

Cordially,



Brad Carnes  
Lancaster County Assessor's Office